



BURSWOOD PARK BOARD ANNUAL REPORT

2010



STATEMENT OF COMPLIANCE FOR THE YEAR ENDED 30 JUNE 2010

**TO THE HON TERRY WALDRON MLA.
MINISTER FOR RACING AND GAMING**

In accordance with Section 61 of the *Financial Management Act 2006*, we hereby submit for your information, and presentation to Parliament, the Annual Report of the Burswood Park Board for the financial year ended 30 June 2010.

The Annual Report has been prepared in accordance with the provisions of the *Financial Management Act 2006*.



Barry A Sargeant

PRESIDENT

7 September 2010



Carolyn Jakobsen

MEMBER

7 September 2010

Cover: Burswood Park. Thousands of locals and visitors enjoy the facilities at Burswood Park and the Burswood Park Public Golf Course every year.

TABLE OF CONTENTS

| | |
|--|-----------|
| Statement of Compliance to the Minister | i |
| President's Report | 3 |
| General Manager's Overview | 4 |
| The Year in Review | |
| Executive Summary - Highlights of 2009/2010 | 5 |
| Looking Ahead – Planning for the Future | 5 |
| Agency Profile | |
| Mission Statement and Board Objectives | 6 |
| Burswood Park Board | 7 |
| Burswood Park Board Operating Structure | 8 |
| Legislative Environment | 9 |
| Agency Performance – Report on Operations | |
| Administration | 10 |
| Burswood Parks and Gardens | 21 |
| Burswood Park Public Golf Course | 27 |
| Golf Clubhouse Leases and Agreement | 28 |
| Riverside Function Room, Sprig Bar and Café | 29 |
| Golf Professional Shop and Operations | 29 |
| Significant Issues and Trends | 32 |
| Financial Statements | |
| Financial Statements | 33 |
| Audit Opinion | 53 |
| Key Performance Indicators | 55 |
| Annual Estimates for 2010/2011 | 59 |

PRESIDENT'S REPORT

MINISTER FOR RACING AND GAMING

In accordance with Section 61 of the *Financial Management Act 2006*, I am pleased to submit for your information and presentation to Parliament the Annual Report of the Burswood Park Board for the year ended 30 June 2010.

The Annual Report includes a synopsis of the Board's activities for the 12 months ended 30 June 2010, performance indicators and audited financial statements for the period. This report is designed to outline the Board's activities during 2009/2010 and to satisfy its statutory reporting requirements.

Over the past year, many thousands of Western Australians and visitors from around the country and overseas have selected Burswood Park as a destination of choice in which to enjoy the outdoors or experience the many events hosted here. Visitors to the park enjoy its unique mix of natural attractions, landscaped gardens, heritage tours, world-class golf course and recreational facilities.

During the year, our continued support for community-based outdoor events helped raise millions for Western Australian charities. Of particular note is the success of Movies by Burswood at Burswood Park. This year, the unique outdoor cinema had another record-breaking year, raising \$702,796 for charity – a staggering \$101,634 increase on the previous season. In nine seasons, Movies by Burswood has now raised more than \$2.3 million for Perth-based children's charities, and continues to be extremely popular with some 58,372 people attending during 2009/2010.

The daily free heritage and garden walking tours of Burswood Park, conducted by a dedicated and committed group of award-winning volunteer guides, continued to attract visitors throughout the year with demand for the guided walking tours remaining steady.

The helicopter service that commenced operating from the Park in November 2006 also continued to prove a popular alternative for visitors interested in experiencing a bird's eye view of the city by enjoying a helicopter tour.

The Park's location on the banks of the Swan River combined with its active recreational program and iconic mix of exotic and Australian native flowers, shrubs and trees has seen it become a well-utilised, seasonal discovery centre for local and overseas visitors, and a popular year-round park, playground and barbecue location for family relaxation and celebrations.

Burswood Park, in particular the Swan Shell, continues to grow in popularity as a wedding venue, with some 120 couples holding their wedding ceremony in the Park during the 12-month period.

The Board's commitment to improving and protecting the natural environment continued, contributing \$3 million in 2009/2010 to a range of river protection projects for the Swan and Canning River system. To 30 June 2010, that brings the total contributed by the Board to \$9 million – a significant contribution that will ensure this precious natural resource will continue to be maintained for the enjoyment of generations to come.

The Board also continued its major initiative to reduce the current dependence on groundwater for irrigation of the parks and golf course and ensure the most efficient use of our water resources. A feasibility study has been commissioned to investigate the following three options: a) to develop an aquifer storage and recovery scheme, b) to develop a sewer mining scheme, c) to construct a river water desalination plant.

The Board continues to be committed to its vision of making Burswood Park the premier park of its type in Australia and it is the hard work and dedication of our staff, volunteers and contractors that is turning this vision into reality. For their unwavering commitment, enthusiasm and hard work, on behalf of the Board, I say thank you for yet another successful year.


Barry A Sargeant
PRESIDENT

GENERAL MANAGER'S OVERVIEW

The Burswood Park Board was established as a statutory authority in January 1986 in accordance with clause 5(1) (c) of the Casino (Burswood Island) Agreement scheduled to the *Casino (Burswood Island) Agreement Act, 1985 ("The State Agreement")*.

Under the provisions of the *Parks and Reserves Act 1895*, the Board is responsible for the control and management of Burswood Park. The Burswood Park by-laws are created under the provisions of the *Parks and Reserves Act 1895*.

Burswood Park comprises 110 hectares of 'C' class reserve which surrounds five major buildings which make up the Burswood Entertainment Complex, an 18-hole public golf course on 60 hectares, 43 hectares of parks and gardens (including 4.8 hectares of permanent car-parking areas) and the State Tennis Centre on seven hectares.

The Burswood Park Board is a body corporate with its President and Members appointed by the Governor of Western Australia. The Hon Terry Waldron MLA, Minister for Racing and Gaming is the Minister responsible for the Burswood Park Board. There were no Ministerial directives received during the financial year. During 2009/2010 the Board held 10 ordinary meetings.

Under the terms of the State Agreement, Burswood Park is developed and maintained by the Board from revenue received from Casino operations each and every month. The amount received is equal to the greater of \$83,334 or the aggregate of 1% of Casino Gross Revenue from Table Games, 1% from International Commission Business and 2% from Electronic Gaming Machine for the month. Payments received from the Trustee under this Agreement for the 2009/2010 financial year totalled \$7,597,482. The Board also received \$1,783,080 from the golf course operations.

The Board has complied with the internal audit requirements of the *Financial Management Act 2006*. Coote Lawry, Chartered Accountants, completed an internal audit review in accordance with the approved audit plan, which indicated that internal controls were operating satisfactorily. The internal audit function is an on-going process to provide assurances to the Board that the responsibilities under the *Financial Management Act* are being adequately discharged.

The Board maintains performance indicators to measure the effective delivery of programs to achieve its objectives.

The Board's volunteer tour guide service continues to flourish as an important community asset and I'd like to say a special thank you to the dedication and commitment the team shows to the valued role they play at the park. This year, our Tour Hosts were recognised by the Town of Victoria Park as part of the National Volunteers' Week celebrations. The service continues to play a vital role in community and education building programs, and provides support to a wide range of charity fundraisers and community events.

There is no doubt the popularity of Burswood Park as a recreation destination continues to grow, and it has been particularly pleasing over the past year to see the ever increasing number of visitors enjoying our world class park – whether it is to read a book in the sun, enjoy a barbecue with friends, take a stroll, ride a bike or participate in the many free events we host.

It has been another successful year and we continue to maintain world-class standards of presentation. I'm very proud to be part of the Burswood Park team and I take this opportunity to say thank you, our success over the past year would not have been possible without your unwavering commitment and professionalism.



Brian R Wishart
GENERAL MANAGER

THE YEAR IN REVIEW

EXECUTIVE SUMMARY – HIGHLIGHTS OF 2009/2010

During 2009/2010 Burswood Park:

Welcomed 76,583 golfers to the Burswood Park Public Golf Course. In 2009/2010 the Board received \$1,783,080 from golf course operations, compared to \$1,708,690 in 2008/2009.

Contributed \$3 million to projects that help to protect and improve the quality of the Swan and Canning River system.

Supported Western Australia's only not-for-profit outdoor cinema, Movies by Burswood, which was attended by more than 58,372 people and raised a record-breaking \$702,796 for charity.

Hosted an annual free concert by the WA Youth Orchestra and West Australian Opera and welcomed thousands of local, interstate and international visitors to celebrate Christmas with the 15th Carols In the Park.

Provided free guided tours of Burswood Park highlighting Western Australia's heritage and key features of the Park and welcomed many school and TAFE student groups to experience and learn within the Park.

Hosted a range of events, including the 15th annual Have-A-Go Day, the 13th Walk to Cure Diabetes and the WA Veterans Athletics Club Walks / Runs. The Walk to Cure Diabetes event has raised more than \$3,545,000 for the Juvenile Diabetes Research Foundation since it started at Burswood Park 13 years ago.

Hosted an increased number of sporting, social and common-interest groups for group activities as well as some 120 couples who chose Burswood Park as the venue for their wedding ceremony.

Continued a water strategy to reduce the current reliance on groundwater supply to irrigate the Park and Golf Course. Alternative water sources are being investigated, and an irrigation audit of the site has commenced to determine the effectiveness of the current system.

LOOKING AHEAD – PLANNING FOR THE FUTURE

The Board will continue to plan for continued growth and an exciting future for Burswood Park. In 2010/2011 this will include:

The progressive roll-out of a comprehensive water strategy to reduce reliance on the Leederville aquifer for irrigation. Water volume and quality testing will continue in 2010, as well as a review of stormwater harvesting options and a feasibility study which is investigating three options, to develop an Aquifer Storage and Recovery (ASR) Scheme, to develop a Sewer Mining Scheme, and to construct a river water desalination plant.

The ongoing development and maintenance of Burswood Park facilities and attractions – and supporting educational tours and programs – to maximise local, interstate and international visitors and their enjoyment of the Park, its facilities and surrounds.

The investigation of new partnerships with local and charity groups to further enhance the Park's calendar of events and strong support of Western Australian charity organisations.

Continued work with the local community, planning authorities, local government and developers to review planning strategies and support the creation of innovative integrated urban development, with sustainable environment, parkland and leisure activities.

The development of a macro plan which takes into account a ferry jetty, the foreshore lake near the InterContinental Burswood Resort Perth Hotel, future Burswood Entertainment Complex (BEC) developments and the Burswood Peninsula residential development.

Continued support for Movies by Burswood, with Board approval that Burswood Park will host the outdoor movie event for the 2010/2011 season.

AGENCY PROFILE

MISSION STATEMENT

To develop Burswood Park into the premier park of its type in Australia.

BOARD OBJECTIVES

The Burswood Park Board's key objectives are to:

Achieve the highest standards of Park maintenance and management.

Promote the Park to Western Australians and visitors to the State as an attractive and accessible venue for active and passive recreation.

Provide maximum visitor enjoyment and satisfaction.

Ensure that the Park is developed within environmental guidelines that are compatible with, and complementary to, the original environment of the site.

Establish the Park as an educational resource for the study of the history and environment of the Burswood site.

AGENCY PROFILE

BURSWOOD PARK BOARD

Street address:

Burswood Park Public Golf Course Clubhouse
Roger MacKay Drive
BURSWOOD WA 6100

Postal address:

PO Box 114
BURSWOOD WA 6100

Telephone: (08) 9361 4475

Facsimile: (08) 9470 3018

Email: reception@burswoodpark.wa.gov.au

Website: www.burswoodpark.wa.gov.au

Burswood Park Board Members

| | |
|------------------|-----------|
| Barry Sargeant | President |
| Phillip Anning | Member |
| Barry Felstead | Member |
| Carolyn Jakobsen | Member |
| Vin Nairn | Member |

General Manager to the Board:

Brian Wishart

Bankers

Bank of Western Australia Limited
(Victoria Park Branch)
108 St Georges Terrace
PERTH WA 6000

Financial

Stanton International
Level 1, 1 Havelock Street
WEST PERTH WA 6005

Auditors

Auditor General of WA
2 Havelock Street
WEST PERTH WA 6005
Coote Lawty Chartered Accountants
Level 1, 1 The Esplanade
MT PLEASANT WA 6153

Public Relations and Marketing

Mills Wilson Communication Consultants
2/642 Newcastle Street
LEEDERVILLE WA 6007

AGENCY PROFILE

BURSWOOD PARK BOARD OPERATING STRUCTURE

**MINISTER
FOR
RACING AND GAMING**

THE BURSWOOD PARK BOARD

| | | | | |
|---|---|--|--|---|
| <p>President Barry Sargeant Chairperson Gaming and Wagering Commission of WA <i>Nominated by Minister for Racing and Gaming</i> <i>Term expires 31 July 2013</i></p> | <p>Member Carolyn Jakobsen <i>Nominated by Minister for Environment</i> <i>Term expires 31 July 2011</i></p> | <p>Member Vin Nairn Councillor Town of Victoria Park <i>Nominated by Town of Victoria Park</i> <i>Term expires 31 July 2010</i></p> | <p>Member Barry Falstead Chief Executive Officer Burswood Entertainment Complex <i>Nominated by Burswood Resort (Management) Limited</i> <i>Term expires 31 July 2013</i></p> | <p>Member Phillip Anning <i>Nominated by Minister for Racing and Gaming</i> <i>Term expires 31 July 2012</i></p> |
|---|---|--|--|---|

Finance and Administration Officer

Julie Tallis (on leave)
Lynda Somers

General Manager

Brian Wishart

Consultants
Legal, Financial, Public Relations and Marketing, Golf Course and Park Architect, Golf Professionals and Course Controllers, Tour Guides, Food and Beverage Lessee

Operations Manager
Golf Course, Parks and Gardens
Bruce Hawkins

Superintendents
Peter Fleming – Golf Course
Sam Franco – Parks and Gardens

Assistant Superintendent
Peter Beach – Golf Course

Ground Staff
Contractors

LEGISLATIVE ENVIRONMENT

Enabling Legislation

The Burswood Park Board was established in accordance with clause 6 (1) (c) of the Agreement scheduled to the *Casino (Burswood Island) Agreement Act 1985*. Under the provisions of the Parks and Reserves Act 1895, the Board is responsible for the control and management of Burswood Park; a class 'C' reserve for parks and recreation.

Legislation impacting on the Burswood Park Board's Activities

In the performance of its functions, the Board complies with the following relevant written laws:

Contaminated Sites Act 2003;

Corruption and Crime Commission Act 2003;

Disability Services Act 1993;

Electoral Act 1907;

Electronic Transactions Act 2003;

Equal Opportunity Act 1984;

Financial Management Act 2006;

Freedom of Information Act 1992;

Industrial Relations Act 1979;

Library Board of Western Australia Act 1951;

Minimum Conditions and Employments Act 1993;

Occupational Safety and Health Act 1984;

Parliamentary Commissioner Act 1971;

Public Interest Disclosure Act 2003;

Public Sector Management Act 1994;

Salaries and Allowances Act 1975;

State Records Act 2000;

State Superannuation Act 2000;

State Supply Commission Act 1991; and

Workers' Compensation and Injury Management Act 1981.

In the financial administration of the Board, the Board has complied with the requirements of the *Financial Management Act 2006* and every other relevant written law, and exercised controls which provide reasonable assurance that the receipt, expenditure of money and the acquisition and disposal of public property and incurring of liabilities have been in accordance with legislative provisions.

At the date of signing, the Board is not aware of any circumstances which would render the particulars included in this statement misleading or inaccurate.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

ADMINISTRATION

Staff

The Board experienced a stable staff situation during the year, which had a positive effect on productivity. The number of full time equivalent employees at 30 June 2010 was six, with an Assistant Superintendent Golf Course position commencing on 26 June 2010.

The Board's staff conditions of employment are governed by the Public Service General Agreement 2008.

There were no industrial issues during the year between employees and the Board.

The Board has a commitment to the development of its employees. The Board aims to build a highly skilled, professional and fair workforce with the ability to adapt to changes in business climate, technology and the environment.

During the year, Board staff attended training courses and seminars on:

Playground safety, irrigation, fire safety, golf course construction and turf machinery;

State Supply Commission procurement policies;

Department of Treasury and Finance purchasing practices;

Managing risk to achieve organisational objectives; and

Accountability, governance and ethical decision making in the Western Australian public sector.

In June 2010, the Golf Superintendent attended the Australian Turf Grass Conference in the Gold Coast.

Equal Employment Opportunity

The Board remains cognizant of its responsibility as an equal opportunity employer and continues to apply just and equitable treatment across all staffing issues. The Board submitted to the Office of Equal Employment Opportunity their Equal Employment Opportunity (EEO) Management Plan, which included a range of strategies to assist the agency to achieve its EEO outcomes.

Purchasing of Goods and Services

The Board continues to implement purchasing practices outlined in the Government Purchasing Charter and has maintained a partial exemption certification for purchases up to \$20,000 from the State Supply Commission (SSC) enabling internal responsibility and control of tendering and procurement.

The Burswood Park Board (the Board) commissioned an internal audit of compliance with the government procurement policies and guidelines issued by the State Supply Commission (SSC) and Department of Treasury and Finance.

The overall objective of the audit was to provide assurance that the Board is complying with government supply policies issued by the SSC and to identify improvements in the procurement process.

The audit for the period 1 January 2008 to 31 December 2009 confirmed the Board is complying with the procurement guidelines of the SSC/DTF and the Board's own supply policies with two minor exceptions noted. Action to further strengthen compliance has been agreed with management.

Disability Services Plan

The Board has continued to implement its Disability Services Plan to ensure high standards of visitor facilities and services for all visitors, which include access for disabled people and their carers to playground facilities, toilet areas and the golf clubhouse café and function areas; disabled parking; and road crossing ramps.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

The Board adopted its first Disability Service Plan (DSP) in 2000 to address the barriers for people with disabilities who need to access its services and facilities.

During 2009/2010 the Board will continue to Implement its DSP and complete a new Disability Access and Inclusion Plan (DAIP). The new DAIP will replace and build on the DSP to ensure that people with disabilities can access services in a way that allows increased independence, opportunities and inclusion within the community.

The Board is committed to achieving the following six desired Disability Access and Inclusion Plan outcomes:

1. People with disabilities have the same opportunities as other people to access the services of, and any events organised by, a public authority.
2. People with disabilities have the same opportunities as other people to access the buildings and other facilities of a public authority.
3. People with disabilities receive information from a public authority in a format that will enable them to access the information as readily as other people are able to access it.
4. People with disabilities receive the same level and quality of service from the staff of a public authority as other people receive from the staff of that public authority.
5. People with disabilities have the same opportunities as other people to make complaints to a public authority.
6. People with a disability have the same opportunities as other people to participate in any consultation by a public authority.

Occupational Safety and Health and Injury Management

The Board places a high importance on providing a healthy and safe work environment and is pleased to report that no days were lost through injury by Board staff in the past 12 months.

The Board is committed to Occupational Safety and Health (OSH) and injury management.

During the year staff noted the Board's Injury Management policy and return to work plan focussing on early intervention for injured employees, in accordance with the injury management requirements of the *Workers' Compensation and Injury Management Act 1981*.

In 2010/2011, the Board will review and implement procedures in accordance with the 2011 annual reporting requirements outlined in the Premier's Circular 2007/12.

By 31 December 2010, the Board will complete a self evaluation and an external accredited assessment of occupational safety and health management systems that includes a summary of findings.

During the year no claims for workers' compensation were lodged as follows:

| | 2009/10 Target | 2009/10 Actual |
|--|---|---------------------|
| Number of fatalities | 0 | 0 |
| Lost time injury/diseases (LTID) incident rate | 0 | 0 |
| Lost time injury severity rate | 0 | 0 |
| Percentage of injured workers returned to work within 28 weeks | Actual percentage result to be reported | Nil injured workers |
| Percentage of managers trained in occupational safety, health and injury management responsibilities | Greater than or equal to 50% | 0 |

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Freedom of Information

During the financial year, no Freedom of Information applications were received. The General Manager is the designated Freedom of Information Co-ordinator and is responsible for assisting with public access to documents with any inquiries to be directed to the General Manager.

Public Interest Disclosure (PID)

As required by the provisions of the *Public Interest Disclosure Act 2003*, the General Manager has complied with the obligations imposed pursuant to section 23(1).

In this respect, the General Manager has been appointed as the Board's PID Officer and internal procedures relating to the agency's obligations have been published and made available for access by all staff and members of the public. The Board has also adopted internal procedures that meet its obligation to provide protection for people who make a public interest disclosure and the outcome of the assessment of the disclosure.

As at 30 June 2010, no Public Interest Disclosures had been made.

Audit Results Report by Ministerial Portfolios

The Office of the Auditor General advised the Board on 10 November 2009 that the Auditor General's Audit Results Report by Ministerial Portfolios was tabled in Parliament on 11 November 2009, and that the Burswood Park Board was rated as one of 66 of the better practice agencies from 166 agencies audited in 2008/2009.

Burswood Park Board was identified as displaying better practice in managing financial reporting. The Auditor General's assessment was based on the quality and timelines of financial statements, quality of controls and key performance indicators, and general good financial management practices.

2009 WS Lonnie Awards

On 14 May 2010, the Institute of Public Administration Australia advised that Burswood Park Board was short-listed for the WS Lonnie Awards, which recognise the importance of being accountable and transparent in a succinct and independent way. More than 120 State Public Sector annual reports were reviewed to assess whether they met the benchmark criteria, including report availability and accessibility. Burswood Park Board's annual report was in the top 48 reports short-listed for the 2009 WS Lonnie Awards.

Exemption from Chief Finance Officer's (CFO) Qualification Requirements

The Department of Treasury and Finance advised the Burswood Park Board in 2009 that it has been granted an exemption from the qualification requirements of Treasurer's Instruction (TI) 824.

The Department of Treasury and Finance advised that:

Pursuant to TI 104 (Exemptions), the Burswood Park Board has been granted an exemption from the qualification requirements of TI 824, subject to the Board's CFO continuing to be supported by a suitably qualified accounting firm and there not being any material change to the nature and extent of the Board's operation; and

The exemption is applicable to the tenure of the current Incumbent CFO and should the position become vacant in future, the circumstances will need to be reconsidered in relation to the requirements of TI 824.

Code of Conduct

In September 1999, the Board adopted a Code of Conduct based on a "Template Code of Conduct for Government Boards and Committees" prepared by the Office of the Public Sector Standards Commissioner. The Code of Conduct provides guidance to all employees in matters relating to their work and relationships with other employees and customers.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Recordkeeping Plan

In accordance with the *State Records Act 2000*, every Government agency is required to have a Recordkeeping Plan. The Board's Recordkeeping Plan was approved for a period of five years by the State Records Commission at its meeting in 2006.

The Board's plan sets out to ensure that records are created, managed and maintained over time and disposed of in accordance with the principles and standards issued by the State Records Commission.

The Board is also currently planning to comply with the minimum requirements of *Standard 2: Recordkeeping Plans* and *Standard 6: Outsourcing* by submitting documents to the State Records Office of Western Australia to meet these requirements.

The Board's compliance and record keeping activities also include:

An evaluation of the efficiency and effectiveness of the Board's record keeping systems not less than once every five years;

A recordkeeping training program conducted by the Board;

Regular reviews of the efficiency and effectiveness of the recordkeeping training program; and

The Board's induction program addressing employee roles and responsibilities in regard to their compliance with the organisation's Recordkeeping Plan.

Compliance with *Public Sector Management Act 1994, Section 31 (1)*

Public Sector Standards and Ethical Codes

1. In the administration of the Burswood Park Board, the Board has complied with the Public-Sector Standards in Human Resource Management, the Western Australian Public Sector Code of Ethics and the Board's Code of Conduct.
2. The Board has put in place procedures designed to ensure such compliance and conducted appropriate internal assessments to satisfy the statement made in paragraph 1.
3. No applications were received for a breach of standards. Accordingly, the corresponding outcomes for the reporting period are:

Number lodged – Nil

Number of breaches found, including details of multiple breaches per application – Nil

Number still under review – Nil

Compliance with *the Electoral Act 1907, Section 175ZE*

In accordance with section 175ZE of the *Electoral Act 1907* the Burswood Park Board incurred the following expenditure during the 2009/2010 financial year in relation to advertising agencies, market research, polling, direct mail and media advertising organisations:

| | |
|--|-----------------|
| Media advertising organisations | |
| Mills Wilson Communication Consultants | \$18,930 |
| Advertising agencies | |
| Adcorp Marketing | \$3,940 |
| Market research organisations | \$ Nil |
| Polling organisations | \$ Nil |
| Direct mail organisations | \$ Nil |
| Total Expenditure | \$22,870 |

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Risk Management

Whilst a risk management review has not identified any risks as unacceptable, a number of potential risks were identified and a risk management policy with procedures and guidelines has been applied to address these risks.

A *Crisis Management and Business Continuity Plan* is being developed with RiskCover (Insurance Commission of Western Australia). In an effort to protect the safety and well being of staff, visitors and members of the public, and to ensure continuity of critical business functions. The Plan will be completed by 31 December 2010.

Internal Audit

The Board's internal audit review for 2009/2010 reported that in respect of the Board's term deposits and investments, payments cycle, fixed assets, wages, receipts and rental income, the review confirmed that the controls in place in these areas have been audited and they could be relied upon and are operating satisfactorily.

Corporate Services

During the year, the Board received reports from the Office of Shared Services on the whole-of-Government approach to the consolidation of shared corporate service delivery and central procurement initiatives to provide savings and better management.

There is a progressive roll-in of agencies into the shared services framework and the Board was scheduled to roll-into the Department of Treasury and Finance (DTF) shared service arrangement during the next two years. The Treasurer recently approved a recommendation by DTF to exempt a small number of agencies from these arrangements based on certain criteria and the Board was included in this list of exemptions. The exemption will be in place for a period of five years and will then be subject to a further review.

Swan and Canning River System Enhancement

Amendments in 2007 to the Agreement scheduled to the *Casino (Burswood Island) Agreement Act 1985* provided that the Board can apply monies received under clause 23(1)(c) on projects approved by the Minister responsible for the administration of the *Swan and Canning Rivers Management Act 2006*.

In June 2009, the Board approved funding of \$3 million for 2009/2010 projects for the protection and enhancement of ecological and community benefits and the amenity of the Swan and Canning Rivers and associated lands. This brings to \$9 million the contribution of the Board as at 30 June 2010.

Working in partnership with the Swan River Trust, this unprecedented funding supports the implementation of the Healthy Rivers Action Plan. The goal of this plan is to protect the environmental health and community benefit of the Swan and Canning rivers and improve water quality by:

- reducing nutrients and other contaminants;
- minimising sediment loads entering the rivers.
- increasing oxygen levels in the rivers; and
- protecting and rehabilitating the foreshores.

The Board's \$3 million funding directly supports the following four projects:

1. \$911,000 for *Healthy Catchments* – This program aims to reduce nutrient inputs into eight priority catchment areas by 30 per cent by 2015 through setting nutrient reduction targets and improving land management practices.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

2. \$671,000 for *Drainage Nutrient Intervention* – This program involves drainage improvement works, development and application of scientific methods and products, and monitoring and evaluation. Its focus is the urban and rural drains of the Ellen Brook Catchment.
3. \$1,000,000 for *Riverbank* – This program protects and enhances the environmental, cultural and community amenity values of the foreshore areas along the Swan and Canning rivers. Under the program, these areas are protected and restored using native vegetation and engineering works.
4. \$418,000 for *Community and Partners* – This program provides opportunities to engage people in river protection activities and change community behaviour. It includes the River Guardians pilot program to provide the Perth community with a wide range of opportunities for hands-on involvement in activities that protect and restore the Swan Canning foreshore and waterways.

Burswood Peninsula – Planning Project

The Department for Planning (DP) initiated a planning project for Burswood Peninsula in response to the strategic nature of the Peninsula for the City, the strong developer activity in the area, and the need for appropriate management of the extensive State Government assets in the area.

The project's main aim is to work towards a new Structure Plan for the Peninsula that accommodates, in a cohesive and sustainable way, the various social, economic and environmental pressures on the area.

To assist this project, the DP formed the Burswood Peninsula Working Group with representatives from State and Local Government agencies that have a key stake in the planning of the area.

The stakeholders included:

| | |
|------------------------------------|--------------------------------------|
| Town of Victoria Park | Tourism WA |
| Department of Sport and Recreation | Belmont City Council |
| Burswood Park Board | Public Transport Authority |
| Swan River Trust | Department of Education and Training |

The Burswood Peninsula Planning Working Group:

Assessed transport (including the Belmont Park railway station), civil infrastructure, environmental considerations and geotechnical aspects of the Burswood Peninsula.

Reviewed the strategic context of the State Government land around Belmont Park Railway Station having regard to other transport and land-use proposals on the Burswood Peninsula.

Provided the Town of Victoria Park and relevant State Government Departments with a detailed Development Strategy for the area around the Belmont Park Railway Station and the whole of the Burswood Peninsula.

The results formed the basis of a District Structure Plan for the area. The Burswood Park Board General Manager attended the Working Group meetings and provided information to the Working Group and Department for Planning. The General Manager attended a Burswood Peninsula Working Group meeting on 17 September 2008 and the DP tabled a Concept Plan that includes residential development of the Burswood Park golf course and parkland. The Board resolved at a meeting on 18 September 2008 not to support the DP Concept Plan and the DP conveyed the resolution of the Board to the Minister for Planning.

The Planning Minister released the Burswood Peninsula Draft District Framework on 27 May 2010 for a 60-day comment period. The Framework outlined the creation of two urban centres focussed on Burswood and Belmont Park train stations.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

The District Framework contains two concept scenarios for this future development; the first is a more intensive urban scenario that suggests redevelopment of part of the Burswood Park Public Golf Course and full redevelopment of the Burswood Dome site.

The second scenario is a less intensive option that reinforces the recreation and entertainment focus of Burswood by retaining both the Golf Course and the State Tennis Centre.

The State Government has identified a preference for scenario two.

The Burswood Park Board resolved at a Board meeting to support scenario two, which reinforces the recreational focus of the Burswood Peninsula by retaining the entire Burswood Park Public Golf Course and the introduction of a jetty for a river ferry service to the area.

The Board submitted comments to the DP on the Burswood Peninsula Draft District Framework for consideration in the preparation of the final document.

Burswood Park Tour Hosts

The award-winning Burswood Park Tour Host program, now in its 18th year, continues to be a popular catalyst for visitors to discover Western Australia's history and the unique flora and fauna of the Swan River and surrounds. Tours also highlight WA's prestigious Citizen of the Year awardees honoured at Burswood Park's Citizen of the Year Lake. Burswood Park's tour hosts are a vibrant, well informed part of the program.

This year, six of the original hosts celebrated more than 15 years of continued service, with another seven hosts having provided more than 10 years' service. Daily tours continue to act as a drawcard for locals, tourists and visitors and Burswood Park continues to receive positive industry comment on the high standard and value of the tours.

In May 2010, the Burswood Park Tour Hosts were recognised by the Town of Victoria Park at the National Volunteers' Week Morning Tea. Each member of the team has their name added to the Town of Victoria Park's Roll of Honour for 2010.

At the function, His Worship, Town of Victoria Park Mayor, Trevor Vaughan, presented certificates to the three Tour Hosts and 30 other volunteer groups in recognition of the invaluable contribution of volunteers supporting residents' and community wellbeing in the Town of Victoria Park.

Burswood Park is also fortunate to attract volunteer hosts who are highly skilled and dedicated to the conservation of Burswood Park as part of our State heritage.

The commitment of the volunteers is reflected not only in the hours of service, but also in their average length of membership, which is approximately eight and a half years.

The Tour Hosts are informed and passionate, bringing an appreciation of the Park to hundreds of visitors each year by conducting free guided walking tours that take in the Park's flora, fauna and life-sized sculptures.

Burswood Park Board provides the volunteers with stylish uniforms and training, as well as meeting facilities and secretarial support. The Board also continues to source and train new volunteers to ensure continuity of this very successful program.

The Tour Hosts are high profile promoters of the Park who enhance the reputation of the Park year-round, and who extend their daily programs for a wide range of members of the community by also hosting special interest, school and tourist groups.

The tour program is offered every day of the year except Christmas Day and Anzac Day, ensuring that local, national and international visitors are greeted and welcomed to Western Australia's most popular park on the Swan River.

In addition to their scheduled daily tours, the Tour Hosts have an ongoing commitment to 'meet and greet' the Perth Tram which visits the Park each morning.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

They also conducted special tours during the year for a range of special groups including Ladies Probus Clubs.

In 2009/2010, 86 tourists attended the heritage trail tour compared to 188 tourists in 2008/2009 and there were 235 tourists on special group tours compared to 118 in 2008/2009.

During the year, many visitors also chose to undertake "self guided" tours of the Park away from the organised daily tour departures, with the Tour Hosts ready to provide a friendly welcome and advice.

Several Tour Hosts also headed off site as guests of Ladies Probus Clubs and other seniors' clubs, presenting to a total of 485 people about the history of Burswood Park and the Heritage Trail tours.

Kagoshima Sister City 35th Anniversary – Friendship Delegation November 2009

The President, members and staff of Burswood Park Board, welcomed the Mayor of Kagoshima City Hiroyuki Mori, delegation members and the Lord Mayor of Perth to Burswood Park on Friday 13 November to celebrate the 35th anniversary of the sister city agreement between the Cities of Perth and Kagoshima.

The celebration included a tree planting ceremony, tour of the Burswood Peninsula, helicopter ride, photographs with a koala and kangaroo and a presentation lunch.

Following the celebration Mayor Mori expressed his gratitude to the Board and reinforced the strong sense of friendship that has developed following this trip and the Burswood Park General Managers visit to Kagoshima earlier in 2009.

Customer Focus Program

The Board has a formal, published *Customer Service Charter* and has conducted several customer surveys of golf course and park patrons to seek suggestions and feedback. The Board is committed to providing a quality service to satisfy customer needs for an efficient, effective and courteous service, and will continue to conduct surveys.

Public Relations and Marketing

Burswood Park has an active promotional program that comprises media relations, advertising and cross promotions to maximise awareness of the Park's offerings.

Corporate Image

Targeted promotional and editorial materials, coupled with the sourcing and promotion of engaging community events, have been developed and implemented as part of an integrated strategy to reinforce the unique offerings and riverside positioning of Burswood Park and Golf Course. Promotion and media outreach has built enhanced understanding and wider appreciation for the Park's location, its passive and active offerings and family-style community events.

A unique aspect of Burswood Park is its focus on picnicking and barbecues as family entertainment, rather than a place providing commercial offerings. This philosophy has added to the Park's reputation as a picnic park for people of all ages.

Travel Industry Liaison

The Park has been strongly promoted to the travel and tourism industry and to media through cooperative visits, media relations and the website, with links to tourism.

Activities have included direct mail, media liaison and provision of photographic and editorial material to appropriate travel industry outlets. As a member of the Association of Perth Attractions and Tourism Council WA since 1998, Burswood Park has taken advantage of the marketing initiatives and opportunities presented by the Association and Council to achieve a more structured approach to tourism promotional opportunities and to feature alongside other significant and unique Perth attractions.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Advertisements and listings in various Australian Tourism Commission and other lifestyle publications and websites continue to maximise awareness of the Park, which enjoys Accredited Tourist Business status through Tourism Council WA's Quality Assurance program.

Burswood Park and Golf Course is featured in a range of travel guides, publications and websites published by Tourism Western Australia and the private sector.

The Burswood Park Board General Manager is a judge for the Western Australian Tourism Awards, undertaking assessment of submissions to the awards including entrant inspections, and is also a member of Parks and Leisure Australia.

With a reputation as one of Perth's leading public golf courses, Burswood Park is regularly the first point of contact for golf media wishing to profile WA golf courses.

A close relationship with the Perth Tram Company ensures that at 11.50am daily, tourists arrive at Burswood Park for a walking tour. On disembarking, the tram visitors are provided with a promotional bookmark highlighting seasonal events and golf options.

To enable visitors to appreciate the qualities and significance of the Swan River, a 'Birds of Burswood Park' poster, featuring the river's many returning waterbirds is presented to each guest.

Awareness of the Park and its facilities has been clearly established with local tour operators and providers of tourist / visitor services, with ongoing relationship marketing a strategic part of the Park's public relations program.

Through the continued development of the Board's seasonal event program and Garden and Heritage Tours, Burswood Park is now recognised by coach operators as one of Perth's quality tourist attractions and referenced and described in tourist driver commentaries.

Awards and Recognition

The Board's achievements have been recognised and acknowledged through the Park's induction into the Western Australian Tourism Awards Hall of Fame in 1998, by Parks and Leisure Australia as the recipient of the 2003 Organisation of the Year, and through the 2003 Australia Day Award presented to the Burswood Park Tour Hosts.

Publications and Brochures

The Board's public profile continues to be promoted through the presentation of its promotional and educational brochures offering information on the Park and the Golf Course.

Brochures are distributed from 160 tourist related retail and commercial outlets throughout Perth as well as from strategic points within the Park.

The brochures and tour information flyers promoting Burswood Park are made available throughout the Burswood Entertainment Complex including customer service areas. The brochures and publications are designed to encourage visitors to participate in the active and passive recreational options offered at Burswood Park and the riverside Burswood Park Public Golf Course.

The Golf Course imagery forms a significant part of promotional visuals utilised by the Burswood Peninsula Residential development and to tap into this and convert interest into sales opportunities for the golf course, the golf course brochure is also distributed through the Development's sales display unit. There continues to be a high demand for brochures, with current annual distribution at more than 20,000.

In addition, Burswood Park's engaging seasonal bookmark highlighting its facilities and events is a promotional element that carries strong visitor appeal. The design and quality of the promotion has resulted in a long shelf life for the bookmarks, with audiences using them as keepsakes and key event references. The bookmark adds to the positioning of Burswood Park and Golf Course and promotes awareness of its ever-changing program of events.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Visitor Surveys

A visitor survey questionnaire is used by Parks and Gardens and Board staff to elicit information and opinions from Park visitors. This information has proven to be valuable to the Board's decision-making, and has been utilised to make positive adjustments to activities and as an aid to long term planning.

A similar survey of golfers is conducted and has been effective in identifying the numbers and origins of golfers playing the course. Player postcodes or home state / country details are recorded and regularly reported to assist marketing analysis.

In June 2010 a survey of 1,368 golfers was conducted, with results showing that 90% players are from the Perth metropolitan area.

Media Liaison

During the year, the Board received coverage in print and electronic media from its media relations program which included the creation and distribution of informational releases and media liaison.

Coverage on the Park's events and activities were highlighted through media, as well as articles in targeted journals such as the Town of Victoria Park newsletter.

All events regularly receive media coverage with high profile media support given to annual events including Have-A-Go-Day, Carols in the Park, the WA Youth Orchestra and West Australian Opera Concert.

In an ongoing program, editorial material and photographs have been provided to local, state-based, national and international media with interest from the Sunday Times, West Australian, Community News, Channel 7, golfing and sports journalists and Have-A-Go News.

Newsletters

The Board achieves regular cross-promotional opportunities through exposure in the Town of Victoria Park newsletters, with editorial supporting Burswood events including the shared "Summer of Fun" Initiative, the "Carols in the Park" program, Movies by Burswood, the WA Youth Orchestra's concert, Seniors' Week Have-A-Go Day and MIRVAC Residential community newsletter, *The Peninsula Post*.

Advertising

Continuing a communication strategy that focuses on limited paid advertising (with a focus on media relations and other strategies, as outlined) Burswood Park utilises paid advertising to promote specific events, such as Carols in the Park and the Tour Hosts' daily guided tours.

The Carols In the Park event attracted thousands of guests in 2009, with funds raised for the chaplaincies of Kent Street Senior High School and Riding for the Disabled Association of WA.

The traditional and highly successful off-season "Great Golf" initiative, offering a golf package for just \$45, again benefited from active participation by a broad section of golfers with more than 7,040 packages sold during the promotion.

This initiative is important to achieve satisfactory player numbers during the quieter winter months and capture and increase market share. Advertising for the Great Golf package from May to October 2009 was principally through the sports pages of *The West Australian* newspaper.

Staffing

During the year, an improvement in the retention and attraction of staff was evident. Park and Golf Course Superintendents had less difficulty in maintaining the contracted number of staff for the park and golf course with the tightening of the Western Australian economy.

Horticulture and turf industry staff who have been taking more lucrative job opportunities in the mining and resources sector in recent years, were more available during 2009/2010 and there was a noticeable improvement in the quality of applicants.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Burswood Peninsula Residential Development

The nature and environment of the Burswood site has changed significantly with the remediation of the former Swan Portland Cement site and the construction of the Graham Farmer Freeway.

The former cement site was fully remediated in 2004/2005 and its development has had a positive impact on the attractiveness of the Park, with the previous wasteland being replaced by up-market private housing and public open space.

A chain of six interconnected lakes form a visually appealing boundary between the third fairway and the new residential development being built adjacent to the Burswood Entertainment Complex. These lakes significantly enhance the narrow service road and open drain that comprised the previous boundary of these sites.

During the year, the Board received updates on the 17.1 hectare development and relations were fostered to include the Burswood Park brochures in the display suite on the site and golf course and Park stories in the developer's community and sales publications.

More than 500 new residents received a personal letter from the General Manager welcoming them to the Burswood Community and inviting them to enjoy the many activities and events that Burswood Park has to offer, including cycling and walking paths, the golf course, Movies by Burswood and other park events.

Sprinkler Bans

The Board was informed in March 2010 that the Minister for Water had requested the Department of Water (DoW) implement a permanent winter sprinkler ban starting in 2010 and the Board has complied with this request.

The Board again complied with the 9.00am to 6.00pm summer sprinkler restrictions extended to Local Government and State Government agencies.

The Water and Rivers Commission previously approved exemptions for Burswood Park to allow daytime watering of new annuals during extreme heat wave conditions, for irrigation system testing, and for watering in the event of equipment breakdown. However, the Board was advised by the Department of Water on 28 August 2007 that the new water efficiency measures do not allow exemptions for State Government agencies from complying with 9:00am to 6:00pm watering restrictions.

In order to comply with the sprinkler restrictions directive from the Department of Water, the Burswood Park Board has discontinued the annuals display at the Bolton Avenue entrance to the Resort and in the garden beds along Great Eastern Highway.

The decision by Board staff to discontinue the annuals display was based on the fact that it would be impossible to maintain these displays during the summer and early autumn plantings without additional watering between the hours of 9:00am and 6:00pm. The extra watering is required because of the excessive heat experienced during this time, which is further exacerbated by the additional heat from the surface of the roads that surround these garden beds. The annuals would not survive without this additional watering.

The annuals bed areas have been replanted in a formal pattern using hedging, shrubs and plant species that provide seasonal flowering and foliage contrast using more water efficient perennial plants that could provide foliage colour instead of flowers.

The only watering now carried out within the restriction period is for irrigation system testing, watering-in of herbicides and fungicides, and watering in the event of equipment breakdown. Appropriate signage is displayed in prominent areas to inform the public when sprinklers are being operated for these purposes.

BURSWOOD PARKS AND GARDENS

Burswood Park is recognised as one of Perth's key destinations for locals and tourists alike, with the Park's reputation growing as it evolves and develops to meet the changing needs of tourists and West Australians.

The use of Burswood Park as an outdoor venue for staging fundraising events has increased its use for other activities and enhanced the Park's positive exposure, via television and newspaper advertising of the many events.

The Park and its facilities continued to enjoy major usage during the year with the Board progressing its ongoing maintenance programs without undue inconvenience to patrons.

Seasonal flower and shrub bed plantings were carried out to schedule and achieved magnificent seasonal foliage displays throughout the year, emphasised by the introduction of new varieties of shrubs resulting in greater colour contrasts. The roundabout with its display of shrubs and a large Christmas tree provided a showpiece for Christmas and the New Year period.

As part of our ongoing program, an assessment of the status of the health of the Park's trees was carried out by the Park Superintendent with a program implemented to overcome any risks of injury to patrons and to comply with the Burswood Park Board's site risk management policy related to public safety.

Ongoing repairs to the dual-use paths were completed during the year as part of our regular maintenance program. The work involved removing intrusive tree roots from damaged areas, rebuilding the foundations and re-bituminising the affected areas.

Remediation works to sections of car parks and access roads that had slumped causing extensive puddling during previous winters also continued. This included upgrading the drainage system in the affected areas, filling in the depressed sections and re-laying the bitumen.

Students

During 2009/2010 Burswood Park has been host to many students studying in the technical field of Horticulture, Irrigation and Arboriculture. A total of 32 students from differing disciplines have participated in hands-on workshop activities ranging from, grass laying and maintenance, irrigation installation and maintenance, and tree/shrub planting and care, as well as environmental sustainability, correct use of chemicals, fertilisers, mulches and efficient water use.

The students range from young apprentices to part and full-time students and include a number of international students. Students and their lecturers have acknowledged the great contribution Burswood Park provides to industry development by continuing to promote ongoing educational work experience programs through the Burswood Park.

Burswood Park's Superintendent is also a TAFE lecturer.

Excellent feedback was received from the students highlighting the benefits gained from their experience, particularly in developing their work skills and gaining job appreciation and confidence.

Burswood Park – Our Customers in 2009/2010

Numerous and increasing numbers of sporting, social and common interest groups now use Burswood Park as their preferred venue for regular group activity, with the reputation of the Park, as a suitable event location for community events, increasing each year.

A highlight of the year was the increasing number of charity events and fundraisers conducted in the Park and on the golf course, attesting to the confidence the community has in the setting and offering of the Park, and the reputation Burswood Park has gained for its approach and service style in partnering charity organisations.

For the pleasure of the thousands of locals and visitors to Burswood Park, our 15-strong team of qualified horticulturalists and gardeners continue to prepare and maintain a diverse range of garden displays.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

An increased number of school children and local and international visitors have learned to appreciate the birdlife of the Swan River through distribution of the Park's 'Birds of Burswood Park' brochure and poster, and the daily heritage tours.

Events at Burswood Park in 2009/2010

Once again there was a wide variety of highly successful events held at Burswood Park throughout the year, with a strong focus on family oriented events and concerts.

Highlights from the event program include:

John Hughes' Big Walk – this charity event was held at Burswood Park for the second time on 8 November 2009. Burswood Park partnered with event coordinators the Rotary Club of Mosman Park and the Princess Margaret Hospital Foundation to host a tremendously successful event – approximately 4,500 walkers took part, choosing to walk a 6km, 11km or 15km course starting and finishing at Burswood Park and winding their way around the Swan River. More than \$100,000 was raised in support of the children's cancer ward at Princess Margaret Hospital.

Walk to Cure Diabetes – For the 13th year, Burswood Park hosted this annual walk, on 18 October 2009, which was a resounding success attracting more than 8,000 participants. Many of the walkers came from more than 100 corporate groups and 500 participating organisations.

The event exposes Burswood Park to a wide community audience, and in 2009, raised more than \$245,000 towards the national total of \$2.2 million for the Juvenile Diabetes Research Foundation. The funds are used to continue research into a cure for juvenile diabetes. More than \$3,545,000 has been raised at the Burswood Park event since 1997.

The Park's Superintendent, Sam Franco, ensured the Park was well presented and coordinated arrangements with the organisers, including the set up of more than 100 marquees. The inspirational charity walk has catapulted the event into one of Western Australia's most successful local community events.

Juvenile Diabetes Research Foundation Development Manager – WA Jessica Watkins said in a letter to Burswood Park General Manager Brian Wishart "thank you and the Burswood Park Board for your continued support of the Walk to Cure Diabetes. The park provides the perfect venue for the walk and we are so grateful to have the event held there!"

Music by Moonlight – This year's annual free concert, held in March, featured the WA Youth Orchestra for the third time with the West Australian Opera, playing a selection of orchestral and operatic pieces with the theme of Proms in the Park, including a rousing selection of classical pieces such as Elgars 'Land of Hope and Glory'. The event attracted 5,000 spectators.

The event was made possible by the generous sponsorship of John Hughes, the Town of Victoria Park, Lotterywest and the Burswood Park Board.

Twilight Concert Series – Burswood Park's distinctive Swan Shell was the stunning location for two popular community concerts, presented as part of six in association with the Town of Victoria Park. The LC Salsa performed on 17 January 2010 and the Victoria Park Brass Band and Bush Poets Society wowed the audience on 31 January 2010. Each concert attracted an audience of approximately 500 people.

15th Annual Carols in the Park – More than 4,000 local people, including school children, families and seniors celebrated the spirit of Christmas at Burswood Park. Channel 7's Monika Kos and 1080/6IX's Johnny Young co-hosted the program, which featured the Johnny Young Talent Team of WA and included performances by Perth City Brass Band, Coastal Scottish Pipe Band and the Rossmoyne Community Choir.

The event attracted an enthusiastic and generous audience with \$4,042 being raised through the Chaplaincy at Kent Street Senior School offering song sheets and candles for a

AGENCY PERFORMANCE – REPORT ON OPERATIONS

donation. The proceeds were directed to Riding for the Disabled Association of WA and YouthCare. The carol singers also gave their time generously.

Movies by Burswood – The ninth season of *Movies by Burswood* was outstanding. Attendances were up 11 per cent on last year – a record 58,372 people attended in 2009/2010 compared with 52,550 the previous year. The average nightly attendance was 411 over 142 screening nights, with the highest audience on any given night reaching 1,581.

Movies by Burswood at Burswood Park is Western Australia's only not-for-profit outdoor garden cinema. The event is sponsored by Drop 5 Save Lives, Burswood Entertainment Complex, The West Australian, Town of Victoria Park, Water Corporation, TAFEWA, Channel 10, Nova 93.7FM, MIRVAC, McDonald's, Domino's Pizza, Hawaiian, the Community Newspaper Group and the Burswood Park Board. Run entirely by a team of 419 volunteers, proceeds from the season benefited Riding for the Disabled (WA), Starlight Children's Foundation Australia, Ronald McDonald House Charities, Noah's Ark and Wheelchairs for Kids Inc.

In 2009/2010, a record-breaking \$702,796 was raised for charity, up an impressive \$101,634 on the previous year. The reputation of *Movies by Burswood* continues to grow as an important part of Perth's summer entertainment program. The 'family friendly' movies add to the appeal of the venue. However, in what is becoming a great tradition, Valentine's Day attracted the largest number of patrons with 1,581 attending that evening. A record 419 volunteers contributed about 15,000 hours to the event. *Movies by Burswood* has now raised more than \$2.3 million in its nine seasons.

Movies by Burswood also held its inaugural Burswood Park Charity Golf Day at Burswood Park Public Golf Course on Tuesday 22 June 2010, with 28 teams participating and \$22,965 being raised for the *Movies by Burswood* charity partners.

15th Annual Have-A-Go Day – More than 12,000 enthusiastic seniors participated in this annual event held at Burswood Park in October. In 2009, the event was officially opened by the Hon Robyn McSweeney MLC, Minister for Seniors and Volunteering; Community Services.

Have-A-Go Day is a free annual event aimed at encouraging people over 45 to experiment with more than 160 sporting and leisure activities on display, from archery and dancing to canoeing and golf. It is now a major part of Seniors' Week celebrations and has become a Western Australian tradition and a key event on the seniors' calendar.

Walk to D'Feel MND – This event for the Motor Neurone Disease Association of WA on 2 May 2010 was supported by Burswood Park staff and volunteers, including some of the Tour Hosts who provided guided walks on the heritage trail.

The WA Veterans Athletics Club and Masters Athletics – Seven events at Burswood Park – from 5km to 25km races – throughout the year, attracting up to 150 people to each event with members praising the location for its appeal to the club and its supporters.

Centre for Cerebral Palsy Wheelie Big Day Out – This event at Burswood Park in March 2010 helped raise a record \$70,000 to create greater awareness and understanding of cerebral palsy and fund key projects in Western Australia including facility upgrades, wheelchairs and other equipment, and communications devices for children.

Over-55s Seniors Cyclist Group – This group, which has more than 250 members, comes together to cycle around Burswood Park every week, and then stays on to use the barbecue and other facilities within the Park.

Team building/corporate challenge companies – These groups regularly use the park for team building and networking sessions.

Local schools – Local schools also utilised the parks facilities for school health education events.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Australia Day – Thousands of people came to Burswood Park on January 26 to find a family spot on the foreshore to enjoy the traditional Australia Day Fireworks.

The Park is the venue for monthly and State Championships of remote control, off-road type radio controlled 20" by 8" vehicles.

The Park was also used for numerous community and private events during the year, including 120 wedding ceremonies or photographs in the beautiful Swan Shell.

Helicopter Service

Aligned with the Board's mission statement to develop Burswood Park into the premier park of its type in Australia and an objective to promote the Park to Western Australians and visitors to the State as an attractive and accessible venue for active and passive recreation, the Burswood Park Board granted a five year licence to Rotorwest Pty Ltd, trading as "Helwest" for the operation of a helicopter scenic sight-seeing service for members of the public from the Burswood Park Reserve.

All aspects of the operation will be conducted in accordance with the relevant Acts, Regulations and Orders of the Civil Aviation Safety Authority of Australia. In accordance with Civil Aviation Safety Authority (CASA) legislation, the Operator must obtain carrier's liability insurance and a Certificate of Compliance from CASA.

During the 2009/2010 period 4,155 passengers took advantage of the range of services permitted by the Licence including:

City scenic flights;

Flights to the Swan Valley; and

Flights to Fremantle.

Citizen of the Year Lake

The Citizen of the Year Lake is the centrepiece of the Park and is named for Western Australia's prestigious Citizen of the Year Awards.

For the past 37 years these significant State Awards have provided Western Australians of all ages and walks of life with outstanding examples of living role models who strengthen the civic, cultural and commercial fabric of this State

Names of award recipients are displayed on plaques fixed to the cobbled limestone edge of the dais adjoining the lake, in recognition of their contributions.

Community Club Displays

The Park has also proved to be a popular location with community car clubs for their static displays of restored and rebuilt vintage and veteran cars.

For the 19th year, Big Al's Poker Run came to Burswood Park with the 'show 'n shine' display of a range of vehicles. Burswood Park staff helped with the planning and location of the event while parking and security staff from the Burswood Entertainment Complex also worked hard on the day. There were 728 cars on display and more than 2,500 people attended, raising an impressive \$8,000 for the Caitlin Lenaghan Foundation (for people with Cerebral Palsy) and the Floreat and Wanneroo Lions Clubs.

Exercise Equipment

The exercise equipment installed in 2005 east of the barbecue area adjacent to the dual use path continues to be very popular, with active locals using the facilities to warm up prior to exercise routines as well as for toning exercises. Planning has now begun for other exercise stations to be installed.

An ongoing program to upgrade the playground also commenced during the year.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Parking

The parkland area near the causeway was used extensively for public parking during Burswood Park Board's popular outdoor events, including the concerts, movies and community events.

Convenient public parking was also provided for major Burswood Entertainment Complex events, including the Hopman Cup, various concerts and exhibitions.

Maintenance practices enable the Board to keep grassed areas in excellent condition, while also providing the flexibility for large numbers of visitors to park close to events, without any harmful effect.

Increasing Community Demand for Recreation and Outdoor Entertainment Options

The continued rejuvenation and development of East Perth has resulted in its growing community utilising the facilities of Burswood Park. The dual-use pathways have seen enthusiastic daily use by people of all ages who jog, walk, cycle, or push strollers along the riverside pathways.

With demand for the facilities continually increasing, the presentation and appearance of the Park is sustained and enhanced through ongoing maintenance and program development.

Burswood Park continues to provide a well presented picnic facility area. The barbeque facilities are cleaned on a daily basis and all our staff are committed to maintaining the Park's facilities to the highest standard.

Vandalism, Graffiti and Security

The Park continues to experience damage to our furniture and fixtures caused by vandalism and graffiti, inflicted by a small minority of people. Work on several initiatives with the Department of Housing and Works in an attempt to reduce this vandalism in the park is ongoing.

The Board continued to work closely with the Burswood Entertainment Complex to look at ways to combine resources to overcome this problem, and with the Office of Crime Prevention and the WA Police to determine the most suitable method of addressing the situation.

Environmental Statement

The Board continues to implement measures to ensure that Western Australians have an environment in which resources are managed, developed and used sustainably, biological diversity is preserved and habitats protected.

Burswood Park's 110 hectares of gardens, heritage trails and public golf course on the Swan River has been transformed from an environmental wasteland into world class parkland.

The Burswood Park Board has embarked on a major initiative to reduce its dependence on groundwater from the Leederville aquifer, to irrigate its parks and golf course. A feasibility study has been commissioned through the Department of Housing and Works to investigate three options:

Develop an Aquifer Storage and Recovery (ASR) Scheme based on:

Harvesting of storm water from building roof areas, roads and hardstand areas, golf course sub-soil drainage systems etc, water which would otherwise ultimately discharge to the river;

Conveying this storm water to one or more points where it is injected (after appropriate treatment) into a suitable aquifer via purpose-built injection bores; and

Abstracting the ground water from the same or different bores in the same aquifer, the latter possibly including one or more of the existing bores, for irrigation purposes.

Develop a Sewer Mining Scheme based on:

Harvesting wastewater from one or more sewers in the area;

Conveying this wastewater to a wastewater treatment plant located on site; and

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Reclaimed water from the plant could then be used for irrigation purposes, with the volume treated adjusted seasonally to match the irrigation demand.

Construct a river water desalination plant based on:

Desalinating via reverse osmosis water sourced from the northern-most lake on the golf course, which is hydraulically connected to the river. The treated water from this plant could then be used to fill the irrigation storage lakes on the golf course; and

The Board's liaison with the Department of Water, Swan River Trust, Water Corporation, Town of Victoria Park, Burswood Entertainment Complex and Mirvac.

Stage 1 of the study was completed and a draft report examined by the Burswood Park Board. The study examined three options – sewer mining, stormwater capture/aquifer recharge, and desalination.

Stage 2 of the project was to further investigate the viability of using sewer mining at Burswood Park, however this has been put on hold in order to investigate an alternative option relating to stormwater harvesting from the Foreshore Lake and aquifer storage and recovery (ASR). The ASR option may provide a much more cost-effective alternative to sewer mining.

The following were implemented over the winter months in 2010:

Water flows from the foreshore lake were monitored and volumes recorded;

Water quality was tested and sent to the State Government chemistry laboratory for analysis; and

A project viability assessment will be made at the end of 2010.

The option of infilling the middle section of the Foreshore Lake to assist in the reduction of bore water use on site is still a viable option. An assessment of evaporation rates have shown that filling in this section of the lake could save up to 20 million litres of groundwater each year.

An irrigation audit of the site has been carried out to ascertain the current effectiveness of the golf course irrigation system.

Options for reducing water use on the golf course include:

Upgrading/replacing the current irrigation system which was installed in 1985/86. An irrigation design for the northern nine irrigation system will be completed in 2010. The design will maximise groundwater efficiency by reducing water usage.

The Board has continued to implement a program to use drought tolerant turf, such as couch grass, on redeveloped areas of the golf course which were previously turfed with cool season grass.

Removing all grass from the rough areas and replacing with drought tolerant plants.

The Board supported the process to examine stormwater harvesting and to further examine the infill of part of the Foreshore Lake, and review the irrigation system and golf course design to use less water.

Burswood Park's best practice methodology and industry commitment has made it an outstanding contributor to the development of industry standards and a park that is embraced by the community.

More than 40 varieties of unique river birds are also now seen regularly and enjoyed on a site, which was largely uninhabited prior to its redevelopment.

Burswood Park contributes to community and industry discussions sharing knowledge to strengthen the parks and leisure industry.

Burswood Park continually works with industry associations to enhance opportunities for community development initiatives.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Successful partnerships include:

- Swan River Trust
- Department of Water
- Water Corporation
- Association of Perth Attractions
- Tourism Western Australia
- Tourism Council of WA
- Olympic/Paralympic events
- Town of Victoria Park
- Schools and Tertiary Institutions
- Burswood Entertainment Complex

Burswood Park Board embraces industry best practice to reduce costs and add value by undertaking the following:

- Turf and water analysis and nutrient monitoring to minimise environmental impacts.
- Use of waste paper recycling bins to reduce waste emanating from the Board's activities.
- Mulching tree loppings for application on the park and golf course.
- Reconstruction and filling in of irrigation lakes to reduce the use of bore water.
- Regeneration of the Swan River foreshore with the planting of reeds, trees and shrubs.
- Acquisition of only four cylinder vehicles for the fleet of four vehicles.

In addition:

The Board has been proactive in making changes to the way in which water is being used on-site. Continual improvements to automatic irrigation systems ensure a more efficient delivery system minimising water wastage.

Burswood Park has also implemented strategies to harvest surface run-off and storm water collected in the Park's lakes and pumped to irrigation lakes which are currently being filled by underground bores. This water would have otherwise flowed into the Swan River and has helped reduce the amount of water taken from groundwater reserves.

The Board has replaced all ageing vertical turbine pumps at the four irrigation pumping stations in the Park and golf course with more efficient submersible pumps that will improve water pressure and reduce power consumption.

Chemical injection units have been installed at three pump stations on the golf course and are proving to be very efficient and effective. The units are calibrated to inject wetting agents directly into the irrigation system, allowing sprinklers to disperse wetting agent onto the turf. Previously, staff used a large spray tank towed by a tractor to disperse the wetting agent then watered in by the irrigation sprinkler system.

BURSWOOD PARK PUBLIC GOLF COURSE

The annual fairways and greens renovation program was conducted again in 2009/2010.

The program includes verti-mowing, heavy coring and sanding, ensuring that the fairways' playing surface is maintained at a high level throughout the year.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

The removal of thatch from the surface of the fairways and organic material from the root zone also reduces the incidence of fungal problems and insect attack and allows easier absorption of water into the soil profile.

Trial renovations were also carried out on the practice greens and the betting hole on the golf course as a way of lengthening the life span of the greens.

The drainage system upgrades to the third and fourth fairways at Burswood Park Public Golf Course, carried out in 2006 after heavy rain caused substantial flooding, have proven to be very successful. Further areas on the third and fourth fairways were identified as requiring drainage as the areas become boggy and unplayable after heavy rainfall. This was particularly apparent during April 2008 which was the wettest on record.

The drainage works were completed in June 2009 and have proved to be successful after heavy rain.

The Board is examining ways to reduce water use on the Golf Course, including a review of the effectiveness of the current irrigation system, potential improvements to the Irrigation network, the removal of cool season grass from the rough areas of the golf course, and the use of drought tolerant plants.

Several effective promotional campaigns were run to promote awareness of the Golf Course during the winter months, with advertising also placed in tourist publications aimed at visitors to Western Australia.

Burswood Park Public Golf Course – Our Customers in 2009/2010

The continual improvement of player facilities augmented by an active promotional program attracted 76,583 golfers to the course for both independent play and corporate golf functions, and returned green fees revenue of \$1,632,700.

Golf Security Guards

The continued presence of Golf Security Guards providing 24-hour coverage at Burswood Park Public Golf Course and car park added to the security and confidence of players and guests.

Management of bird overpopulation

Burswood Park Public Golf Course, which is part of the class 'C' Burswood Park reserve, periodically experiences an overpopulation of Australian Wood Duck and Eurasian Coots. Over many years, the Board has sought advice from the Department of Environment and Conservation (DEC) in relation to the best way to manage the over population of the birds. This has ultimately involved bird relocation and culling programs undertaken by Ornithological Technical Services (OTS), a DEC-nominated contractor, using approved DEC methods. Since 2001, DEC has issued the Board with 11 licences to undertake this work.

In 2010 the Burswood Park Board commissioned a tagging and relocation trial to help manage the waterfowl population, to be undertaken by OTS under licence by the DEC.

In May and June 2010, 141 Eurasian Coots were relocated to Yangebup Lake and 12 Australian Wood Ducks were flagged and relocated to Vasse / Wonnerup estuary. To date, none of the flagged Australian Wood Ducks have returned.

GOLF CLUBHOUSE LEASES AND AGREEMENT

Following approval by the Minister for Racing and Gaming and Burswood Nominees Limited (Trustee of the Burswood Property Trust) in 2008, the Board:

- Leased to Kiemap Pty Ltd (ACN 009024079), trading as Spices Catering, the Function Room, Sprig Bar and Café for a term of five years commencing on 1 February 2009, with an option of a further five years; and

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Leased to Golfwest Trading Pty Ltd (ACN 009330483) the Golf Professional Shop and cart store, and appoint as golf professionals/course controllers, for a term of five years commencing on 1 February 2009, with an option for a further five years.

RIVERSIDE FUNCTION ROOM, SPRIG BAR AND CAFÉ

The Vardon café, Riverside Room and Sprig Bar, as the 19th hole, continued to attract golfers and the wider public to Burswood Park in 2009/2010.

The Riverside Room has been selected as the venue for many weddings, engagement and birthday parties and seminar events, garnering repeat business as well as continuing to attract new business. A highlight was the inaugural Movies by Burswood Charity Golf Day which successfully raised \$22,965 for charity.

GOLF PROFESSIONAL SHOP AND OPERATIONS

The Burswood Park Public Golf Course is managed on behalf of the Board by a contracted company, Golfwest Trading Company Pty Ltd ('Golfwest'). Golfwest employed a total of seven professionals and other key staff as at 30 June, 2010.

Key staff:

Paul Spackman

Golf Professional

Tony Eldridge

Financial Controller

Tony McSkimming

Head Teaching Professional

Darryn Abrahams

Glen Irwin

Helen Beatty

Golf Professionals

Cameron Green

Robert Clark

Trainee Golf Professional

Andrea Lambert

Corporate Golf Director

Rob Mitchell

Pro Shop Manager and Golf Professional

In addition, five full time and two part time staff are employed in the pro shop operations and the corporate golf service.

In continued pursuit of market growth, Golfwest has maintained its partnering arrangement with Swan TAFE and offers a diverse range of TAFE accredited golf clinics and certificate courses at various levels. Through the programs offered, Golfwest aims to further public interest and knowledge of golf, thereby increasing market growth.

In-house golf clinics are also on a steady upward trend with extensive promotion of Burswood Park Golf Tuition through a new tuition brochure. Golf clinics are now held on a regular six-week basis ensuring new students are guaranteed a place in an upcoming clinic.

AGENCY PERFORMANCE – REPORT ON OPERATIONS

Junior Programs

Golfwest continued developing junior golf at Burswood Park. The Graham Marsh Junior Golf Foundation Program clinics are held at the Burswood Park Public Golf Course during school holidays and ongoing, regular Junior clinics are held twice a week during school terms.

Women's Golf

Helen Beatty continued with the Golfwest team of teaching professionals in 2009/2010. Regular ladies classes are held twice a week and a ladies nine-hole competition is hosted on Saturday afternoons. In 2010 the Board was pleased to host the Aon Insurance inaugural Aon Novice Women's Golf Event, with 72 professional women from a range of different industries participating.

Golf Course Promotions

The popular "Great Golf" mid-week package was offered once again on Monday to Friday at \$45 in 2009. The package was promoted with a print media campaign and proved successful in maintaining numbers in the traditionally low patronage months from June to October, with 7,040 packages sold.

Specific advertising aimed at the tourist market was placed in the travel media and the Burswood Park Public Golf Course promotional brochure was distributed to both local and visitor markets.

Golfwest continued to advertise in an in-room compendium advertising campaign targeting domestic and international golfers at 33 hotels and motels in close proximity to the golf course.

Comparative player numbers and green fee revenue (excludes GST) for the past nine years are:

| Year | Comparative Number of Players | Green Fee Revenue (Ex GST) |
|-----------|-------------------------------|----------------------------|
| 2009/2010 | 76,583 | \$1,632,700 |
| 2008/2009 | 73,755 | \$1,586,450 |
| 2007/2008 | 71,500 | \$1,524,400 |
| 2006/2007 | 74,700 | \$1,535,200 |
| 2005/2006 | 73,700 | \$1,456,200 |
| 2004/2005 | 69,100 | \$1,374,000 |
| 2003/2004 | 75,250 | \$1,413,000 |
| 2002/2003 | 77,780 | \$1,307,100 |
| 2001/2002 | 78,340 | \$1,345,700 |

The Board reviewed golf course green fees in December 2009 and it was resolved to increase the fee rates from 1 December 2010. Green fee rates will be increased by \$1 for both nine and 18 holes Monday to Friday (except public holidays), by \$1 for both nine and 18 holes on Saturdays, Sundays and public holidays, and by \$1 for nine holes and \$2 for 18 holes for Senior/Pension Card holders.

During February 2010 the collapse of the north nine bore column, minor coring and other remedial works were being carried out. The collapse led to very high levels of salt contaminating our irrigation water which resulted in all back nine greens, practice greens, some areas of rough and garden beds struggling to survive. The Board agreed for each player to receive a complimentary

AGENCY PERFORMANCE – REPORT ON OPERATIONS

pass for a round of golf of the equivalent number of holes that they had paid for if it involved the back nine holes.

Corporate Golf

In 2009/2010, 6,566 players attended a variety of corporate golf days at the golf course compared to 6,045 in 2008/2009. In 2009 the corporate team introduced the non-exclusive shotgun start, where the corporate clients can start on different holes (predominantly on the front nine) and tee off at the same time, whilst also having members of the public on the course. A new corporate client, Paladin Energy had their inaugural Friends and Employees of Paladin for African Children Charity Golf Tournament which was attended by 124 players and raised just under \$25,000.

Website

The new-look website, at the same address, www.burswoodparkgolfcourse.com, went live during the year and we have been receiving many enquiries through new functionality on the site. An online booking capability will be added to the website in August 2010, to allow time for the complimentary passes that were handed out to have been used. A new registration form has also been added to the tuition section to allow users to register for group classes online.

Pro Shop Refit

To coincide with the launch of the new-look website, the Pro Shop had a refit which included a new counter, clothing gondolas, flooring and an inbuilt putting green. The new shelves and gondolas have created more room for stock and reduced the clutter on the floor. The upgrade was conducted after hours to minimise disruption to staff and customers.

Patron Demographics

A total of 76,583 golfers used Burswood Park Public Golf Course in 2009/2010. A survey was conducted in June 2010 to provide a snapshot of the general demographics of golf course patrons. The survey indicated the predominant user group of the golf course was Perth metropolitan residents (90.0%). The total number of players surveyed was 1,358, with 1,247 male (92%) and 111 female (8%).

The results showed patrons from the following areas:

| | |
|---------------------------------|-------|
| Perth metropolitan | 90.0% |
| WA Country / outer metropolitan | 8.0% |
| Interstate | 1.5% |
| International | 0.5% |

SIGNIFICANT ISSUES AND TRENDS

SIGNIFICANT ISSUES AND TRENDS

Staff

The tightening Western Australian economy resulted in an increase in the number and quality of applications in 2009/2010. Staffing levels were more easily maintained over the past year in the horticulture and turf industries.

Burswood Peninsula Residential Development

During the year, the Board received updates on the residential development on the 17.1 hectare site adjacent to the Burswood Park Public Golf Course and provided updates about park and golf course activities and events to the new residents through direct mail and the Peninsula newsletter. A chain of six interconnected lakes forms a visually appealing boundary between the third fairway and the new development, significantly enhancing the narrow service road and open drain that comprised the previous boundary. As residents move into the development there is expected to be an increase in the number of people regularly utilising the Park gardens and golf course facilities for leisure activities.

The Environment

The Board remains committed to the local environment and a best practice approach to ensuring resources are managed, developed and used sustainably, biological diversity is preserved and habitats protected.

In a major commitment to improving the local environment, Burswood Park Board contributed \$3 million to a range of river protection projects that will ensure the Swan and Canning Rivers are a source of enjoyment for the community into the future. This brings to \$9 million the total contributed by the Board to 30 June 2010 – a significant contribution, which will ensure the park and river system will continue to be maintained to a very high standard, has helped establish a strong working relationship between the Burswood Park Board and the Swan River Trust.

During the year, the Board continued its commitment to reduce the dependence on groundwater supplies for irrigation. Water volume and quality testing commenced in 2009 as the first phase of a wider water strategy. Information on the feasibility study to investigate three options to reduce the dependence on groundwater is detailed on page 25.

The Burswood Park and Golf Course has continued to adopt the E-Par Environmental Management System (EMS) to assist the park and golf course superintendants to manage environmental issues. E-Par includes environmental auditing, risk assessment, training and mentoring, and performance reporting, as well as infrastructure design and EMS development and implementation.

The Board's environmental commitment also extends to maintaining Burswood Park's 110 hectares of gardens, heritage trails and public golf course as a world-class parkland for all Western Australians. Burswood Park's best practice methodology and industry commitment has made it an outstanding contributor to the development of industry standards and a park that is embraced by the community.

FINANCIAL STATEMENTS

For the Year Ended 30 June 2010


| | |
|---|----|
| Certification of Financial Statements | 34 |
| Statement of Comprehensive Income | 35 |
| Statement of Financial Position | 36 |
| Statement of Changes in Equity | 37 |
| Statement of Cash Flows | 38 |
| Notes to the Financial Statements | 39 |
| Audit Opinion Financial Statements and Performance Indicators | 53 |
| Certification of Performance Indicators | 55 |
| Key Performance Indicators | 56 |

BURSWOOD PARK BOARD

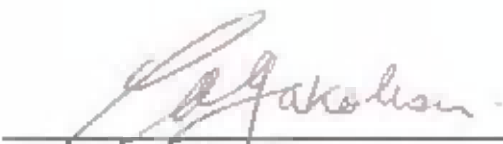
Certification of Financial Statements
for the year ended 30 June 2010

The accompanying financial statements of the Burswood Park Board have been prepared in compliance with the provisions of the Financial Management Act 2006 from proper accounts and records to present fairly the financial transactions for the financial year ending 30 June 2010 and the financial position as at 30 June 2010.

At the date of signing we are not aware of any circumstances which would render any particulars included in the financial statements misleading or inaccurate.



BARRY A SARGEANT
PRESIDENT OF THE BOARD
6 AUGUST 2010



CAROLYN JAKOBSEN
MEMBER OF THE BOARD
6 AUGUST 2010



BRIAN R WISHART
CHIEF FINANCE OFFICER
6 AUGUST 2010

BURSWOOD PARK BOARD
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2010

| | Note | 2010 \$ | 2009 \$ |
|--|------|-------------------|-------------------|
| INCOME | | | |
| Revenue | | | |
| Trustee payments | 5 | 7,597,482 | 7,411,485 |
| Interest | 6 | 584,419 | 704,908 |
| Other revenue | 7 | 2,534,919 | 2,141,287 |
| Gain | | | |
| Revaluation Increment | | - | 273,403 |
| Total Income | | <u>10,716,820</u> | <u>10,531,083</u> |
| EXPENSES | | | |
| Expenses | | | |
| Employee benefits expense | 8 | 555,444 | 526,787 |
| Supplies and services | 9 | 240,367 | 228,209 |
| Depreciation | 10 | 406,344 | 379,272 |
| Ground maintenance | | 2,858,268 | 2,670,367 |
| Swan River Enhancement | 28 | 3,000,000 | 6,000,000 |
| Other expenses | 11 | 2,010,097 | 1,277,524 |
| Total expenses | | <u>9,070,520</u> | <u>11,082,159</u> |
| SURPLUS/ (DEFICIT) FOR THE PERIOD | | <u>1,646,300</u> | <u>(551,076)</u> |
| OTHER COMPREHENSIVE INCOME | | - | - |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | | <u>1,646,300</u> | <u>(551,076)</u> |

The Statement of Comprehensive Income should be read in conjunction with the accompanying notes:

BURSWOOD PARK BOARD
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2010

| | Note | 2010 \$ | 2009 \$ |
|--------------------------------------|-------|-------------------|-------------------|
| ASSETS | | | |
| Current Assets | | | |
| Cash and cash equivalents | 20(a) | 13,864,544 | 12,447,360 |
| Receivables | 12 | 924,203 | 699,315 |
| Other current assets | 13 | 360,024 | 7,435 |
| Total Current Assets | | <u>15,148,771</u> | <u>13,154,110</u> |
| Non-Current Assets | | | |
| Property, plant and equipment | 14 | 16,636,304 | 16,938,257 |
| Total Non-Current Assets | | <u>16,636,304</u> | <u>16,938,257</u> |
| TOTAL ASSETS | | <u>31,785,075</u> | <u>30,092,367</u> |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Payables | 16 | 378,587 | 363,311 |
| Provisions | 17 | 132,312 | 94,694 |
| Other current liabilities | 18 | 27,729 | 20,726 |
| Total Current Liabilities | | <u>538,628</u> | <u>478,731</u> |
| Non-Current Liabilities | | | |
| Provisions | 17 | 157,250 | 170,739 |
| Total Non-Current Liabilities | | <u>157,250</u> | <u>170,739</u> |
| TOTAL LIABILITIES | | <u>695,878</u> | <u>649,470</u> |
| NET ASSETS | | <u>31,089,197</u> | <u>29,442,897</u> |
| EQUITY | | | |
| Accumulated surplus | 19 | 31,089,197 | 29,442,897 |
| TOTAL EQUITY | | <u>31,089,197</u> | <u>29,442,897</u> |

The Statement of Financial Position should be read in conjunction with the accompanying notes.

BURSWOOD PARK BOARD
Statement Of Changes In Equity
FOR THE YEAR ENDED 30 JUNE 2010

| | Note | Accumulated surplus/ \$ | Total equity \$ |
|---|------|-------------------------------|--------------------|
| Balance at 1 July 2008 | 19 | 30,088,291 | 30,088,291 |
| Changes in accounting policy | | (94,318) | (94,318) |
| Restated balance at 1 July 2008 | | <u>29,993,973</u> | <u>29,993,973</u> |
| Total comprehensive Income for the year | | (551,076) | (551,076) |
| Balance at 30 June 2009 | | <u>29,442,897</u> | <u>29,442,897</u> |
| Balance at 1 July 2009 | | 29,442,897 | 29,442,897 |
| Total comprehensive Income for the year | | 1,646,300 | 1,646,300 |
| Balance at 30 June 2010 | | <u>31,089,197</u> | <u>31,089,197</u> |

The Statement of Changes in Equity should be read in conjunction with the accompanying notes.

BURSWOOD PARK BOARD
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2010

| | Note | 2010 \$ | 2009 \$ |
|---|-------|-------------------|-------------------|
| CASHFLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts | | | |
| Other receipts | | 2,330,570 | 2,188,024 |
| Interest received | | 451,460 | 712,129 |
| Trustee payments | | 7,337,217 | 7,300,178 |
| GST receipts on sales | | 206,858 | 221,102 |
| GST receipts from taxation authority | | 317,464 | 281,688 |
| Payments | | | |
| Employee benefits | | (524,400) | (500,838) |
| Supplies and services | | (4,581,287) | (4,114,558) |
| Swan River Enhancement | | (3,000,000) | (8,000,000) |
| GST payments on purchases | | (521,124) | (611,721) |
| Net cash provided by/(used in) operating activities | 20(b) | <u>2,016,558</u> | <u>(426,095)</u> |
| CASHFLOWS FROM INVESTING ACTIVITIES | | | |
| Purchase of non-current physical assets | | (599,374) | (999,950) |
| Net cash (used in) investing activities | | <u>(599,374)</u> | <u>(999,950)</u> |
| Net increase/(decrease) in cash and cash equivalents | | 1,417,184 | (1,426,045) |
| Cash and cash equivalents at the beginning of period | | <u>12,447,360</u> | <u>13,873,405</u> |
| CASH AND CASH EQUIVALENTS AT THE END OF PERIOD | 20(a) | <u>13,864,544</u> | <u>12,447,360</u> |

The Statement of Cash Flows should be read in conjunction with the accompanying notes.

1 Australian equivalents to International Financial Reporting Standards

General

The Board's financial statements for the year ended 30 June 2010 have been prepared in accordance with Australian Accounting Standards. The term 'Australian Accounting Standards' refers to Standards and Interpretations issued by the Australian Accounting Standards Board (AASB).

The Board has adopted any applicable, new and revised Australian Accounting Standards from their operative dates.

Early adoption of standards

The Board cannot early adopt an Australian Accounting Standard unless specifically permitted by TI 1101 Application of Australian Accounting Standards and Other Pronouncements. No Australian Accounting Standards that have been issued or amended but not operative have been early adopted by the Board for the annual reporting period ended 30 June 2010.

2 Summary of significant accounting policies

(a) General Statement

The financial statements constitute a general purpose financial report which has been prepared in accordance with the Australian Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board as applied by the Treasurer's instructions. Several of these are modified by the Treasurer's instructions to vary application, disclosure, format and wording.

The Financial Administration Act and the Treasurer's instructions are legislative provisions governing the preparation of financial statements and take precedence over the Accounting Standards, the Framework, Statements of Accounting Concepts and other authoritative pronouncements of the Australian Accounting Standards Board.

Where modification is required and has a material or significant financial effect upon the reported results, details of that modification and the resulting financial effect are disclosed in the notes to the financial statements.

(b) Basis of Preparation

The financial statements have been prepared on the accrual basis of accounting using the historical cost convention, except for land and buildings which have been measured at fair value.

The accounting policies adopted in the preparation of the financial statements have been consistently applied throughout all periods presented unless otherwise stated.

The financial statements are presented in Australian dollars and all values are rounded to the nearest dollar.

The key assumptions made concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are disclosed at note 3 'Key sources of estimation uncertainty'.

(c) Reporting Entity

The reporting entity is Burswood Park Board only.

(d) Income

Revenue recognition

Revenue is measured at the fair value of consideration received or receivable. Revenue is recognised for the major business activities as follows:

Trustee Payments

Trustee payments relate to payment to the Board by the Trustee pursuant to Clause 23(1)(c) of the Casino (Burswood Island) Agreement Scheduled to the Casino (Burswood Island) Agreement Act 1995. Trustee payments are recognised as revenue in the period in which the Board gains control of the funds.

Revenue of services

Revenue is recognised on delivery of the service or by reference to the stage of completion.

Interest

Revenue is recognised on the interest accrued.

Grants, donations, gifts and other non-reciprocal contributions

Revenue is recognised at fair value when the Board obtains control over the assets comprising the contributions, usually when cash is received.

Gains

Gains may be realised or unrealised and are usually recognised on a net basis. These include gains arising on the disposal of non-current assets and some revaluations of non-current assets.

(e) Property, Plant and Equipment and Infrastructure

Capitalisation/Expensing of assets

Items of property, plant and equipment and infrastructure costing \$5,000 or more are recognised as assets and the cost of building assets is expensed (depreciated) over their useful lives. Items of property, plant and equipment and infrastructure costing less than \$5,000 are immediately expensed (cost to the Statement of Comprehensive Income) other than where they form part of a group of similar items which are significant in total.

Initial recognition and measurement

All items of property, plant and equipment and infrastructure are initially recognised at cost

For items of property, plant and equipment and infrastructure acquired at no cost or for nominal cost, the cost is their fair value at the date of acquisition

Subsequent measurement

Subsequent to initial recognition as an asset, the revaluation model is used for the measurement of land and buildings and the cost model for all other property, plant and equipment. Land and buildings are carried at fair value less accumulated depreciation on buildings and accumulated impairment losses. All other items of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses.

Where market-based evidence is available, the fair value of land and buildings is determined on the basis of current market buying values determined by reference to recent market transactions. When buildings are re-valued by reference to recent market transactions, the accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount.

Where market-based evidence is not available, the fair value of land and buildings is determined on the basis of existing use. This normally applies where buildings are specialised so where land sale is restricted. Fair value for existing use assets is determined by reference to the cost of replacing the remaining future economic benefits embodied in the asset, less the depreciated replacement cost. Where the fair value of buildings is dependent on using the depreciated replacement cost, the gross carrying amount and the accumulated depreciation are restated proportionately.

Independent valuations of land and buildings are provided annually by the Western Australian Land Information Authority (Valuation Services) and recognised annually to ensure that the carrying amount does not differ materially from the asset's fair value at the end of the reporting period.

The revaluation reserve included in equity in respect of an item of property, plant and equipment is transferred directly to retained earnings when the asset is sold or derecognised.

Depreciation

All non-current assets having a limited useful life are systematically depreciated over their estimated useful lives in a manner that reflects the consumption of their future economic benefits.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method, using rates which are reviewed annually. Estimated useful lives for each class of depreciable asset are:

| | |
|--------------------------------|----------------|
| Buildings | 20 to 40 years |
| Plant and equipment | 10 to 15 years |
| Office equipment and furniture | 5 to 15 years |
| Infrastructure | 50 to 80 years |

(f) Impairment of Assets

Property, plant and equipment and infrastructure are tested for any indication of impairment at the end of each reporting period. Where there is an indication of impairment, the recoverable amount is estimated. Where the recoverable amount is less than the carrying amount, the asset is considered impaired and is written down to the recoverable amount and an impairment loss is recognised. As the Board is a not-for-profit entity, unless an asset has been identified as a surplus asset, the recoverable amount is the higher of an asset's fair value less costs to sell and depreciated replacement cost.

The risk of impairment is generally limited to circumstances where an asset's depreciation is materially understated, where the replacement cost is falling or where there is a significant change in useful life. Each relevant class of assets is reviewed annually to verify that the accumulated depreciation/amortisation reflects the level of consumption or expiration of asset's future economic benefits and to evaluate any impairment risk from falling replacement costs.

The recoverable amount of assets identified as surplus assets is the higher of fair value less costs to sell and the present value of future cash flows expected to be derived from the asset. Surplus assets carried at fair value have no risk of material impairment; where fair value is determined by reference to market-based evidence. Where fair value is determined by reference to depreciated replacement cost, surplus assets are at risk of impairment and the recoverable amount is measured. Surplus assets at cost are tested for indications of impairment at the end of each reporting period.

(g) Leases

The Board has entered into a number of operating lease arrangements for motor vehicles where the lessors effectively retain all of the risks and benefits incident to ownership of the items held under the operating leases. Equal instalments of the lease payments are charged to the income statement over the lease term as this is representative of the pattern of benefits to be derived from the leased property.

(h) Financial Instruments

In addition to cash, the Board has two categories of financial instrument:

- Loans and receivables and
- Financial liabilities measured at amortised cost.

These have been disaggregated into the following classes:

Financial Assets

- Cash and cash equivalents
- Receivables

Financial Liabilities

- Payables

Initial recognition and measurement of financial instruments is at fair value which normally equates to the transaction cost of the receivable. Subsequent measurement is at amortised cost using the effective interest method.

The fair value of short-term receivables and payables is the transaction cost or the face value because there is no interest rate applicable and subsequent measurement is not required as the effect of discounting is not material.

(j) Cash and Cash Equivalents

For the purpose of the Statement of Cash Flows, cash and cash equivalent assets comprise cash on hand and short-term deposits with original maturities of three months or less that are readily convertible to a known amount of cash and which are subject to insignificant risk of changes in value.

(k) Receivables

Receivables are recognised and carried at original invoice amount less an allowance for any uncollectible amounts (i.e. impairment). The collectability of receivables is reviewed on an ongoing basis and any receivables identified as uncollectible are written-off against the allowance account. The allowance for uncollectible amounts (doubtful debts) is raised when there is objective evidence that the Board will not be able to collect its debts. The carrying amount is equivalent to fair value as it is due for settlement within 30 days.

(l) Payables

Payables are recognised at the amounts payable when the Board becomes obliged to make future payments as a result of a purchase of assets or services. The carrying amount is equivalent to fair value, as they are generally settled within 30 days.

(m) Accrued Salaries

Accrued salaries (refer note 16 Other current liabilities) represent the amount due to staff but unpaid at the end of the financial year, as the end of the pay period for the financial year does not coincide with the end of the financial year. Accrued salaries are settled within a few days of the financial year end. The Board considers the carrying amount of accrued salaries to be equivalent to the net fair value.

(n) Provisions

Provisions are liabilities of uncertain timing or amount and are recognised where there is a present legal or constructive obligation as a result of a past event and when the outflow of resources embodying economic benefits is probable and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed at the end of each reporting period.

(i) Provision- Employee benefits

Annual Leave and Long Service Leave

The liability for annual and long service leave expected to be settled within 12 months after the reporting period is recognised and measured at the undiscounted amounts expected to be paid when the liabilities are settled. Annual and long service leave expected to be settled more than 12 months after the end of the reporting period is measured at the present value of amounts expected to be paid when the liabilities are settled. Leave liabilities are in respect of services provided by employees up to the end of reporting period.

When assessing expected future payments consideration is given to expected future inflation and salary levels including non-salary components such as employer superannuation contributions. In addition, the long service leave liability also considers the experience of employee departures and periods of service.

The expected future payments are discounted using market yields at the balance date on national Government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

All annual leave and unconditional long service leave provisions are classified as current liabilities as the Board does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Superannuation

The Government Employees Superannuation Board (GESB) in accordance with legislative requirements administers public sector superannuation arrangements in Western Australia.

Employees may contribute to the Pension Scheme, a defined benefit pension scheme now closed to new members of the Gold State Superannuation Scheme (GSS), a defined benefit lump sum scheme also closed to new members.

Employees commencing employment prior to 18 April 2007 who are not members of either the Pension or the GSS Schemes became non-contributing members of the West State Superannuation Scheme (WSS). Employees commencing employment on or after 18 April 2007 became members of the GESB Super Scheme (GESBS). Both of these schemes are accumulation schemes. The Board makes concurrent contributions to GESB on behalf of employees in compliance with the Commonwealth Government's Superannuation Guarantee (Administration) Act 1992. These contributions extinguish the liability for superannuation charges in respect of the WSS and GESBS schemes.

The Pension Scheme and the pro-rata benefit for employees who transferred to the GSS Scheme are defined benefit schemes. These benefits are wholly unfunded and the liabilities for future payment are provided for at end of the reporting period. The liabilities under these payments are provided for the reporting period. The liabilities under these schemes have been calculated separately for each scheme annually by Mercer Human Resource Consulting Actuaries using the projected unit credit method.

The expected future payments are discounted to present value using market yields at the end of the reporting period on national government bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows.

The GSS Scheme, the WSS Scheme and the GESBS Scheme, where the current service superannuation charge is paid by the Board to the GESB, are defined contribution schemes. The liabilities for current service superannuation charge under GSS Scheme, the WSS Scheme, and the GESBS Scheme are extinguished by the concurrent payment of employer contribution to the GESB.

The GSS is a defined benefit scheme for the purposes of employees and whole of government reporting. However, from an agency perspective, apart from the transfer benefits, it is a defined contribution plan under AASB 119.

(i) Provisions - Other

Employment On-Costs

Employment on-costs including workers' compensation insurance, are not employee benefits and are recognised as separate liabilities and expenses when the employment to which they relate has occurred. Employment on-costs are not included as part of the Board's Employee benefits expense and the related liability is included in Employment on-costs provision. (See note 11 'Other expenses' and note 17 'Provisions')

(ii) Superannuation Expenses

The superannuation expense of the defined benefit plans is made up of the following elements:

- Current service cost
- Interest cost (unwinding of the discount)
- Actuarial gains and losses; and
- Past service cost

Actuarial gains and losses of the defined benefit plans are recognised immediately as income or expense in the Statement of Comprehensive Income

The superannuation expense of the defined contribution plans is recognised as and when the contributions are due

(iii) Comparative Figures

Comparative figures are, where appropriate, reclassified to be comparable with the figures presented in the current financial year.

3 Key sources of estimation uncertainty

Defined benefit superannuation plans

In determining the Board's ultimate cost of its defined benefit superannuation plans, actuarial assumptions are required to be made. The principal actuarial assumptions used are disclosed in note 17 'Provisions'

4 Disclosure of changes in accounting policy and estimates

Initial application of an Australian Accounting Standard

The Board has applied the following Australian Accounting Standards effective for annual reporting periods beginning on or after 1 July 2009 that impacted on the Board:

AASB 101

Presentation of Financial Statements (September 2007) This Standard has been revised and introduces a number of terminology changes as well as changes to the structure of the Statement of Changes in Equity and the Statement of Comprehensive Income. It is now a requirement that owner changes in equity be presented separately from non-owner changes in equity. There is no financial impact resulting from the application of this revised Standard.

AASB 2007-10

Further Amendments to Australian Accounting Standards arising from AASB 101 This Standard changes the term 'general purpose financial report' to 'general purpose financial statements', where appropriate in Australian Accounting Standards and the Framework to better align with IFRS terminology. There is no financial impact resulting from the application of this Standard.

AASB 2004-7

Amendments to Australian Accounting Standards – Improving Disclosures about Financial Instruments AASB 4, AASB 7, AASB 1023 & AASB 1038 This Standard amends AASB 7 and will require enhanced disclosures about fair value measurements and liquidity risk with respect to financial instruments. There is no financial impact resulting from the application of this Standard.

Future impact of Australian Accounting Standards not yet operative

The Board cannot early adopt an Australian Accounting Standard unless specifically permitted by TI 1101 Application of Australian Accounting Standards and Other Pronouncements. Consequently, the Board has not applied early any following Australian Accounting Standards that have been issued that may impact the Board. Where applicable, the Board plans to apply these Australian Accounting Standards from their application date:

AASB 2009-11

Amendments to Australian Accounting Standards arising from AASB 9 (AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 135, 139, 1023 & 1038 and Interpretations 10 & 12)

The amendment to AASB 7 requires modification to the disclosure of categories of financial assets. The Board does not expect any financial impact when the Standard is first applied. The disclosure of categories of financial assets in the notes will change.

Operative for reporting periods beginning on/after

1 January 2010

BURSWOOD PARK BOARD
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 30 JUNE 2010

| | 2010 5 | 2009 5 |
|---|------------------|------------------|
| 5 Trustee Payments | | |
| Income received | 7,597,482 | 7,411,485 |
| | <u>7,597,482</u> | <u>7,411,485</u> |
| 6 Interest revenue | | |
| Interest revenue - Term Deposit | 584,419 | 704,908 |
| | <u>584,419</u> | <u>704,908</u> |
| 7 Other revenue | | |
| Green Fees | 1,532,734 | 1,586,451 |
| Motorised Buggy Hire | 77,100 | 71,976 |
| Logo Items Commission | - | 2,421 |
| Rent | 592,628 | 314,810 |
| Driving Range | 73,238 | 27,843 |
| Insurance Recovery | 9,855 | 5,007 |
| Other Commissions | 7,273 | 7,273 |
| Other Revenue | 103,182 | 56,413 |
| Helicopter Licence Fee Revenue | 38,820 | 49,293 |
| | <u>2,534,919</u> | <u>2,141,287</u> |
| 8 Employee benefits expense | | |
| Wages and salaries (a) | 485,050 | 465,323 |
| Annual leave (b) | 18,017 | 5,310 |
| Long service leave (b) | (8,728) | (464) |
| Superannuation – defined contribution plans | 42,142 | 37,663 |
| Superannuation – defined benefit plans (see Note 17) | 18,955 | 18,955 |
| | <u>555,444</u> | <u>526,787</u> |
| <p>(a) includes the value of the fringe benefit to the employee plus the fringe benefits tax component.</p> | | |
| <p>(b) includes a superannuation contribution component.</p> | | |
| <p>Employment on-costs such as workers' compensation insurance and payroll tax are included at note 11 'Other Expenses'. The employment on-costs liability is included at note 17 'Provisions'.</p> | | |
| 9 Supplies and Services | | |
| Communication | 11,915 | 9,428 |
| Contractors (a) | 201,521 | 177,287 |
| Consumables | 23,848 | 38,561 |
| Other administration costs | 3,083 | 2,035 |
| | <u>240,387</u> | <u>228,209</u> |
| <p>(a) Audit cost, see note 23 'Remuneration of Auditors'</p> | | |
| 10 Depreciation | | |
| Plant and equipment | 154,421 | 143,311 |
| Office equipment and furniture | 2,495 | 5,907 |
| Buildings | 131,865 | 136,079 |
| Infrastructure | 117,562 | 93,975 |
| | <u>406,344</u> | <u>379,272</u> |
| 11 Other expenses | | |
| Advertising & Promotion | 96,682 | 89,502 |
| Energy Costs | 281,700 | 201,064 |
| Green Fees Commissions | 183,217 | 158,645 |
| Repairs and Maintenance | 428,278 | 328,280 |
| Security | 258,920 | 242,865 |
| Other expenses | 248,824 | 226,302 |
| Ground improvements - other | 27,668 | 25,449 |
| Other staff costs (a) | 2,140 | 5,397 |
| Asset Revaluation Decrement (refer to note 14) | 491,927 | - |
| Assets Less than \$5,000 | 14,941 | - |
| | <u>2,010,897</u> | <u>1,277,524</u> |
| <p>(a) includes workers' compensation insurance. The on-costs liability associated with the recognition of annual and long service leave liability is included at note 17 'Provisions'.</p> | | |

BURSWOOD PARK BOARD
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2010

| | 2010 \$ | 2009 \$ |
|--|--------------------------|--------------------------|
| 12 Receivables | | |
| Current | | |
| Trade debtors | 897,324 | 631,906 |
| GST receivable | 26,879 | 67,409 |
| | <u>924,203</u> | <u>699,315</u> |
| The Board does not hold any collateral as security or other credit enhancements relating to receivables. | | |
| See also note 2 (j) 'Receivables' and note 24 'Financial Instruments' | | |
| 13 Other Current Assets | | |
| Current | | |
| Accrued interest | 140,394 | 7,435 |
| Accrued rent | 219,630 | - |
| | <u>360,024</u> | <u>7,435</u> |
| 14 Property, Plant and Equipment | | |
| Plant and Equipment | | |
| At cost | 5,275,789 | 4,962,287 |
| Accumulated depreciation | (3,983,144) | (3,808,721) |
| | <u>1,312,645</u> | <u>1,153,566</u> |
| Office Equipment & Furniture | | |
| At cost | 248,280 | 248,280 |
| Accumulated depreciation | (240,878) | (238,382) |
| | <u>7,402</u> | <u>9,898</u> |
| Buildings | | |
| At Fair Value (a) | 4,664,300 | 5,288,092 |
| Accumulated Depreciation | - | - |
| | <u>4,664,300</u> | <u>5,288,092</u> |
| Infrastructure | | |
| At cost | 4,380,594 | 4,097,780 |
| Accumulated depreciation | (728,837) | (511,079) |
| | <u>3,651,957</u> | <u>3,486,701</u> |
| Land | | |
| At Fair Value (a) | 7,000,000 | 7,000,000 |
| | <u>7,000,000</u> | <u>7,000,000</u> |
| Total Property, Plant and Equipment | <u>16,636,304</u> | <u>16,938,257</u> |

(a) Land and buildings were revalued as at 1 July 2009 by the Western Australia Land Information Authority (Valuation Services). The valuations were performed during the year ended 30 June 2010 and recognised at 30 June 2010. In undertaking the revaluation, fair value was determined on the basis of current use value - Land and depreciated replacement cost- Buildings. See note 2 (e) Property, Plant and Equipment and Infrastructure.

Reconciliations

Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year are set out below.

| | Plant and Equipment \$ | Office Equipment & Furniture \$ | Buildings \$ | Infrastructure \$ | Land \$ | Total \$ |
|---|------------------------------|--|-------------------------|-------------------------|-------------------------|--------------------------|
| 2010 | | | | | | |
| Carrying amount at the start of the year | 1,153,566 | 9,898 | 5,288,092 | 3,486,701 | 7,000,000 | 16,938,257 |
| Additions | 313,498 | - | - | 282,820 | - | 599,318 |
| Depreciation | (154,424) | (2,496) | (131,866) | (117,562) | - | (406,348) |
| Revaluation increment/(decrement) | - | - | (491,927) | - | - | (491,927) |
| Carrying amount at the end of the year | <u>1,312,643</u> | <u>7,402</u> | <u>4,664,300</u> | <u>3,651,959</u> | <u>7,000,000</u> | <u>16,636,304</u> |

BURSWOOD PARK BOARD
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2010

| | | | | | 2010 \$ | 2009 \$ |
|---|------------------------|------------------------------------|------------------|------------------|------------------|-------------------|
| | Plant and Equipment | Office Equipment & Furniture | Buildings | Infrastructure | Land | Total |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| 2009 | | | | | | |
| Carrying amount at the start of the year | 1,198,724 | 28,941 | 5,457,088 | 2,740,443 | 6,690,000 | 16,115,196 |
| Additions | 141,640 | 12,031 | 3,680 | 865,897 | - | 1,023,248 |
| Depreciation | (143,311) | (5,907) | (136,079) | (83,875) | - | (379,272) |
| Revaluation increment/(decrement) | - | - | (35,597) | - | 310,000 | 273,403 |
| Threshold change (a) | (43,467) | (28,167) | - | (25,884) | - | (97,518) |
| Carrying amount at the end of the year | 1,153,566 | 9,898 | 5,289,092 | 3,486,701 | 7,000,000 | 16,938,257 |

(a) The adoption of the new capitalisation threshold of \$5,000 ~~has~~ resulted in assets that had cost values of under \$5000 being declassified as assets and accounted for in Equity.

There were no indications of impairment to property, plant and equipment at 30 June 2010. All surplus assets at 30 June 2009 have either been classified as assets held for sale or written off.

15 Impairment of assets

There were no indications of impairment to property, plant and equipment and infrastructure at 30 June 2010.

The Board held no goodwill or intangible assets with an indefinite useful life during the reporting period. At the end of the reporting period there were no intangible assets not yet available for use.

All surplus assets at 30 June 2010 have either been classified as assets held for sale or written-off.

16 Payables

Current

| | | |
|----------------|----------------|----------------|
| Trade payables | 378,687 | 363,311 |
| | <u>378,687</u> | <u>363,311</u> |

17 Provisions

Current

| | | |
|-----------------------------|----------------|---------------|
| Employee benefits provision | | |
| Annual leave (a) | 65,875 | 47,858 |
| Long service leave (b) | 64,190 | 45,195 |
| | <u>130,065</u> | <u>93,053</u> |

Other Provisions

| | | |
|-------------------------|----------------|---------------|
| Employment On-Costs (c) | 2,247 | 1,941 |
| | <u>2,247</u> | <u>1,941</u> |
| | <u>132,312</u> | <u>94,994</u> |

Non-Current

| | | |
|-----------------------------|----------------|----------------|
| Employee benefits provision | | |
| Long service leave (b) | - | 27,715 |
| Superannuation (d) | 157,250 | 142,508 |
| | <u>157,250</u> | <u>170,223</u> |

Other Provisions

| | | |
|-------------------------|----------------|----------------|
| Employment On-Costs (c) | - | 518 |
| | <u>-</u> | <u>518</u> |
| | <u>157,250</u> | <u>170,741</u> |

(a) Annual leave liabilities have been classified as current as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities will occur as follows:

| | | |
|---|---------------|---------------|
| Within 12 months of the end of the reporting period | 65,875 | 47,858 |
| | <u>65,875</u> | <u>47,858</u> |

| | 2010 \$ | 2009 \$ |
|---|---------------|----------------|
| (b) Long service leave liabilities have been classified as current where there is no unconditional right to defer settlement for at least 12 months after the reporting period. Assessments indicate that actual settlement of the liabilities will occur as follows: | | |
| Within 12 months of the end of the reporting period | - | 26,914 |
| More than 12 months after the reporting period | 64,190 | 145,996 |
| | <u>64,190</u> | <u>172,910</u> |

(c) The settlement of annual and long service leave liabilities gives rise to the payment of employment on-costs including workers' compensation premiums and payroll tax. The provision is measured at the present value of expected future payments. The associated expense, apart from the unwinding of the discount (finance cost), is included at note 11 'Other expenses'.

(d) Defined benefit superannuation plans

The amounts recognised in the income statement are as follows:

| | Pre-transfer benefit – Gold State Superannuation Scheme | |
|---|---|---------------|
| | 2010 | 2009 |
| Interest cost (unwinding of the discount) | 7,494 | 8,000 |
| Net actuarial losses/(gains) recognised | 7,250 | 10,955 |
| Total, included in 'Employee benefits expense' (see Note 8) | <u>14,744</u> | <u>18,955</u> |

The amounts recognised in the statement of financial position are as follows:

| | | |
|--|----------------|----------------|
| Present value of unfunded obligations | 157,250 | 142,506 |
| Liability in the statement of financial position | <u>157,250</u> | <u>142,506</u> |

Reconciliation of the unfunded liability recognised in the statement of financial position is as follows:

| | | |
|---|----------------|----------------|
| Liability at start of year | 142,506 | 123,551 |
| Interest cost (unwinding of the discount) | 7,494 | 8,000 |
| Net actuarial losses/(gains) recognised | 7,250 | 10,955 |
| Liability at end of year | <u>157,250</u> | <u>142,506</u> |

The principal actuarial assumptions used (expressed as weighted averages) were as follows:

| | 2010 | 2009 |
|-------------------------|-------|-------|
| Discount rate | 5.48% | 5.34% |
| Future salary increases | 4.60% | 4.50% |

Historic summary

| Pre-transfer benefit – Gold State Superannuation Scheme | 2010 | 2009 | 2008 | 2007 | 2006 |
|---|----------------|----------------|----------------|----------------|----------------|
| Present value of unfunded obligation | 157,250 | 142,506 | 123,551 | 121,949 | 116,843 |
| Fair value of plan assets | - | - | - | - | - |
| Deficit | <u>157,250</u> | <u>142,506</u> | <u>123,551</u> | <u>121,949</u> | <u>116,843</u> |

Experience adjustments arising on plan liabilities

| | | | | | |
|---|-------|---------|-------|-------|---------|
| Pre-transfer benefit – Gold State Superannuation Scheme | 9,000 | (1,000) | 1,000 | 4,000 | (8,000) |
|---|-------|---------|-------|-------|---------|

Employer funding arrangements for the defined benefit plans

Employer contributions of \$12,000 are expected to be paid to the Gold State Superannuation Scheme for the year ending 30 June 2011.

Movements in Other Provisions

Employment on-cost provision

| | | |
|---|--------------|--------------|
| Carrying amount at start of year | 2,159 | 3,541 |
| Additional provisions recognised | 296 | 1,340 |
| Payments/other settlements of economic benefits | (208) | (2,722) |
| Carrying amount at end of year | <u>2,247</u> | <u>2,159</u> |

BURSWOOD PARK BOARD
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2010

| | 2010 \$ | 2009 \$ |
|---|-------------------|-------------------|
| 18 Other current liabilities | | |
| Current | | |
| Accrued Salaries | 7,047 | 4,004 |
| PAYG - Withholding Tax | 16,756 | 14,458 |
| Accrued Super | 3,926 | 2,264 |
| | <u>27,729</u> | <u>20,726</u> |
| 19 Equity | | |
| Retained Earnings | | |
| Balance at start of year | 29,442,897 | 30,088,291 |
| Change in accounting policy (a) | - | (94,318) |
| Restated balance at start of the year | 29,442,897 | 29,993,973 |
| Result for the period | 1,648,300 | (551,078) |
| Balance at end of year | <u>31,091,197</u> | <u>29,442,897</u> |
| <p>(a) The Board for 2010 increased it's asset capitalisation threshold from \$1,000 to \$5,000 for non current assets. \$94,318 of assets with a cost of less than \$5,000 were derecognised from non-current assets and charged to the opening balance of accumulated surplus as at 01 July 2008 as per AASB 108 and TI 1101.</p> | | |
| 20 Notes to the Statement of Cash Flows | | |
| (a) Reconciliation of cash | | |
| <p>Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows.</p> | | |
| Cash and Cash Equivalents | | |
| Petty Cash on Hand | 84 | 106 |
| Term Deposits | 13,717,052 | 12,392,393 |
| Cash at Bank | 147,408 | 54,861 |
| | <u>13,864,544</u> | <u>12,447,360</u> |
| (b) Reconciliation of surplus / (deficit) to net cash flows provided by/(used in) operating activities | | |
| Surplus/(deficit) for the year | 1,648,300 | (551,078) |
| Non-cash items | | |
| Depreciation | 406,344 | 379,272 |
| Revaluation Decrement | 491,927 | (279,403) |
| (Increase)/decrease in assets | | |
| Current receivables | (265,418) | (91,281) |
| Other current assets | (362,589) | 36,406 |
| Increase/(decrease) in liabilities | | |
| Current payables | 39,998 | 95,758 |
| Current provisions | 37,618 | (24,769) |
| Other current liabilities | 7,003 | 2,148 |
| Non-current provisions | (13,499) | 47,188 |
| Net GST receipts/payments | 2,998 | (9,031) |
| Change in GST Receivables/Payables | 18,866 | (37,307) |
| Net cash provided by/(used in) operating activities | <u>2,018,558</u> | <u>(426,095)</u> |

| | 2010 1\$ | 2009 1\$ |
|---|------------------|------------------|
| 21 Commitments for expenditure | | |
| (a) Capital expenditure commitments | | |
| The Board has future commitments of \$3,726,000 to complete in 2010/2011 for golf course, parks and gardens improvements. The 2009 future commitments of \$1,158,000 related to golf course, parks and gardens improvements. | | |
| Within 1 year | 3,726,000 | 1,158,000 |
| | <u>3,726,000</u> | <u>1,158,000</u> |
| (b) Lease commitments | | |
| Commitments in relation to leases contracted for at the end of the reporting period but not recognised in the financial statements are | | |
| Within 1 year | 25,439 | 14,426 |
| Later than 1 year and not later than 5 years | 23,483 | 6,721 |
| | <u>48,922</u> | <u>21,147</u> |
| 22 Remuneration of Members of the Accountable Authority and Senior Officers | | |
| Remuneration of Members of the Accountable Authority | | |
| The number of members of the Accountable Authority, whose total of fees, salaries, superannuation, non-monetary benefits and other benefits for the financial year, fall within the following bands are: | | |
| \$0 – \$10,000 | 3 | 3 |
| The total remuneration of the members of the Accountable Authority is: | <u>16,532</u> | <u>16,443</u> |
| The total remuneration includes the superannuation expense incurred by the Board in respect of members of the Accountable Authority. No members of the Accountable Authority are members of the Pension Scheme. | | |
| Remuneration of Senior Officers | | |
| The number of Senior Officers other than senior officers reported as members of the Accountable Authority, whose total of fees, salaries, superannuation, non-monetary benefits and other benefits for the financial year, fall within the following bands are: | | |
| \$110,001 – \$120,000 | 1 | 1 |
| \$120,001 – \$130,000 | 1 | - |
| \$130,001 – \$140,000 | - | 1 |
| The total remuneration of senior officers is: | <u>242,506</u> | <u>253,793</u> |
| The total remuneration includes the superannuation expense incurred by the Board in respect of Senior Officers other than senior officers reported as members of the Accountable Authority. No Senior Officers are members of the Pension Scheme. | | |
| 23 Remuneration of Auditor | | |
| Remuneration payable to the Auditor General for the financial year is as follows. | | |
| Auditing the accounts, financial statements and performance indicators | <u>13,000</u> | <u>12,500</u> |

24 Financial Instruments

(a) Financial Risk Management Objectives and Policies

Financial instruments held by the Board are cash and cash equivalents, term deposits and receivables and payables. The Board has limited exposure to financial risks. The Board's overall risk management program focuses on managing the risks identified below.

Credit risk

Credit risk arises when there is the possibility of the Board's receivables defaulting on their contractual obligations resulting in financial loss to the Board.

The maximum exposure to credit risk at the end of the reporting period in relation to each class of recognised financial assets is the gross carrying amount of those assets inclusive of any provisions for impairment, as shown in the table at Note 24(c).

The Board has policies in place to ensure that sales of products and services are made to customers with an appropriate credit history. In addition, receivable balances are monitored on an ongoing basis with the result that the Board's exposure to bad debts is minimal. There are no significant concentrations of credit risk.

Liquidity risk

Liquidity risk arises when the Board is unable to meet its financial obligations as they fall due. The Board is exposed to liquidity risk through its trading in the normal course of business.

The Board's objective is to maintain a balance between continuity of funding and flexibility. The Board has appropriate procedures to manage cash flows by monitoring forecast cash flows to ensure that sufficient funds are available to meet its commitments.

Market risk

The Board does not trade in foreign currency and is not materially exposed to other price risks (for example, equity securities or commodity prices changes). The Board's exposure to market risk for changes in interest rates relate primarily to the term investments. Other than as detailed in the interest rate sensitivity analysis table at Note 24(c), the Board has limited exposure to interest rate risk because it has no borrowings.

(b) Categories of Financial Instruments

In addition to cash, the carrying amounts of each of the following categories of financial assets and financial liabilities at the end of the reporting period are as follows:

| Financial Assets | 2010 | 2009 |
|--|------------|------------|
| Cash and cash equivalents | 13,864,344 | 12,447,360 |
| Loan and receivables (i) | 1,267,348 | 639,341 |
| Financial Liabilities | | |
| Financial liabilities measured at amortised cost | 406,318 | 384,037 |

(i) The amount of Receivables excludes GST receivable from the ATO

(c) Financial Instrument Disclosures

Credit Risk, Liquidity Risk and Interest Rate Risk Exposure

The following table discloses the Board's maximum exposure to credit risk, interest rate exposures, and the ageing analysis of financial assets. The Board's maximum exposure to credit risk at the end of the reporting period is the carrying amount of financial assets as shown below. The table discloses the ageing of financial assets that are past due but not impaired and impaired financial assets. The table is based on information provided to senior management of the Board.

The Board does not hold any collateral as security or other credit enhancement relating to the financial assets it holds.

The Board does not hold any financial assets that had to have their terms renegotiated that would have otherwise resulted in them being past due or impaired.

Interest rate exposures and ageing analysis of financial assets (a)

| | Weighted Average effective interest rate | Interest rate exposure | | | Paid Due But Not Impaired |
|-------------------------------|---|------------------------|---------------------------|-------------------------|------------------------------|
| | | Carrying Amount | Variable Interest rate | Non Interest Bearing | |
| Financial Assets | | | | | |
| 2010 | | | | | |
| Financial Assets | | | | | |
| Cash and cash equivalents | 5.12% | 13,864,544 | 13,864,544 | - | - |
| Receivables (a) | - | 897,324 | - | 897,324 | - |
| Other financial assets | - | 360,024 | - | 360,024 | - |
| Total financial assets | | 15,121,892 | 13,864,544 | 1,257,348 | |
| 2009 | | | | | |
| Financial assets | | | | | |
| Cash and cash equivalents | 5.37% | 12,447,360 | 12,447,360 | - | - |
| Receivables (a) | - | 631,806 | - | 631,806 | - |
| Other financial assets | - | 7,435 | - | 7,435 | - |
| Total financial assets | | 13,086,701 | 12,447,360 | 639,341 | |

(a) The amount of Receivables excludes GST receivable from the ATO

Liquidity Risk

The following table details the contractual maturity analysis for financial liabilities. The contractual maturity amounts are representative of the undiscounted amounts at the end of the reporting period. The table includes both interest and principal cash flows. An adjustment has been made where material.

Interest rate exposure and maturity analysis of financial liabilities

| | Weighted Average effective interest rate | Interest rate exposure | | | Maturity Dates |
|------------------------------------|---|------------------------|---------------------------|-------------------------|-------------------|
| | | Carrying Amount | Variable Interest rate | Non Interest Bearing | Up to 3 months |
| Financial Liabilities | | | | | |
| 2010 | | | | | |
| Financial Liabilities | | | | | |
| Payables | - | 378,587 | - | 378,587 | 378,587 |
| Other current liabilities | - | 27,729 | - | 27,729 | 27,729 |
| Total financial liabilities | | 406,316 | - | 406,316 | 406,316 |
| 2009 | | | | | |
| Financial liabilities | | | | | |
| Payables | - | 363,311 | - | 363,311 | 363,311 |
| Other current liabilities | - | 20,726 | - | 20,726 | 20,726 |
| Total financial liabilities | | 384,037 | - | 384,037 | 384,037 |

Interest rate sensitivity analysis

The following table represents a summary of the interest rate sensitivity of the Board's financial assets and liabilities at the end of the reporting period on the Profit/(Loss) for the period and equity for a 100 basis point in interest rates. It is assumed that the change in interest rates is held constant throughout the reporting period.

| 2010 | Carrying amount | -100 basis points Profit | Equity | +100 basis points Profit | Equity |
|---------------------------|-----------------|--------------------------|-----------|--------------------------|---------|
| Financial Assets | | | | | |
| Cash and cash equivalents | 13,864,644 | (138,645) | (138,645) | 138,645 | 138,645 |
| Total Increase/(Decrease) | | (138,645) | (138,645) | 138,645 | 138,645 |
| 2009 | | | | | |
| Financial Assets | | | | | |
| Cash and cash equivalents | 124,474 | (124,474) | (124,474) | 124,474 | 124,474 |
| Total Increase/(Decrease) | | (124,474) | (124,474) | 124,474 | 124,474 |

Fair Values

All financial assets and liabilities recognised in the Statement of Financial Position, whether they are carried at cost or fair value, are recognised at amounts that represent a reasonable approximation of fair value unless otherwise stated in the applicable notes.

25 Explanatory Statement

(i) Significant variations between estimates and actual results for the financial year:

Significant variations are considered to be those greater than 10% and \$ 100,000.

There were no significant variations to report.

(ii) Significant variations between actual revenues and expenditures for the financial year and revenues and expenditures for the immediately preceding financial year

Significant variations are considered to be those greater than 10% and \$100,000.

Details and reasons for significant variations between actual results with the corresponding items of the preceding year are detailed below.

| | 2010 \$' | 2009 \$ | Variance \$' |
|---|-------------|------------|-----------------|
| REVENUE | | | |
| Interest | 584,419 | 704,908 | (120,489) |
| The variance occurred due to the weighted average effective interest rate being lower in 2009/2010 (4.21%) than in 2008/2009 (6.37%) | | | |
| Other Revenue | 2,534,919 | 2,141,287 | 393,632 |
| The variance occurred due an increase in rent received from the function room lease in accordance with the lease agreement with the Board | | | |
| EXPENSES | | | |
| Other expenses | 2,010,007 | 1,277,524 | 732,573 |

The increase in other expenses resulted from asset revaluation decrement amounted to \$491,927 and other increase in repair and maintenance during the year.

26 Contingent Liabilities and Contingent Assets

There were no known contingent assets at balance date.

Contingent Liabilities

Under the Contaminated Sites Act 2003, the Burswood Park Board is required to report known and suspected contaminated sites to the Department of Environment and Conservation (DEC). In accordance with the Act, DEC classifies these sites on the basis of the risk to human health, the environment and environmental values. Where sites are classified as contaminated – remediation required or possibly contaminated – investigation required, the Board will have a liability in respect of investigation or remediation expenses.

In May 2007 the Board reported suspected contaminated sites to DEC. These have yet to be classified. Burswood Park is located upon and adjacent to a former landfill and land reclamation area. The Board is unable to assess the likely outcome of the classification process, and accordingly, it is not practicable to estimate the potential financial effect or to identify the uncertainties relating to the amount or timing of any outflows. Whilst there is no possibility of reimbursement of any future expenses that may be incurred in the remediation of these sites, the Board may apply for funding from the Contaminated Sites Management Account to undertake further investigative work or to meet remediation costs that may be required. DEC advised the Board in 2008 that DEC will complete the classification of the sites and will inform the Board of the classification of each site reported.

27 Events Occurring After Reporting Date

No events have occurred after balance date that require disclosure in the financial statements.

28 Swan and Canning River System Enhancement

Amendments in 2007 to the Agreement schedule to the Casino (Burswood Island) Agreement Act 1985 provided that the Board can apply moneys received under clause 23(1)(c) on projects approved by the Rivers Management Minister for the protection and enhancement of ecological and community benefits and amenity of the Swan and Canning Rivers and associated lands. The Rivers Management Minister means the Minister of the Crown for the time being charged with the administration of the Swan and Canning Rivers Management Act 2006. In June 2008, the Board approved projects totalling \$3 million.



Auditor General

INDEPENDENT AUDIT OPINION

To the Parliament of Western Australia

THE BURSWOOD PARK BOARD FINANCIAL STATEMENTS AND KEY PERFORMANCE INDICATORS FOR THE YEAR ENDED 30 JUNE 2010

I have audited the accounts, financial statements, controls and key performance indicators of The Burswood Park Board.

The financial statements comprise the Statement of Financial Position as at 30 June 2010, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, a summary of significant accounting policies and other explanatory Notes.

The key performance indicators consist of key indicators of effectiveness and efficiency.

Board's Responsibility for the Financial Statements and Key Performance Indicators

The Board is responsible for keeping proper accounts, and the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the Treasurer's Instructions, and the key performance indicators. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements and key performance indicators that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; making accounting estimates that are reasonable in the circumstances; and complying with the Financial Management Act 2006 and other relevant written law.

Summary of my Role

As required by the Auditor General Act 2006, my responsibility is to express an opinion on the financial statements, controls and key performance indicators based on my audit. This was done by testing selected samples of the audit evidence. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion. Further information on my audit approach is provided in my audit practice statement. This document is available on the OAG website under "How We Audit".

An audit does not guarantee that every amount and disclosure in the financial statements and key performance indicators is error free. The term "reasonable assurance" recognises that an audit does not examine all evidence and every transaction. However, my audit procedures should identify errors or omissions significant enough to adversely affect the decisions of users of the financial statements and key performance indicators.

**The Burswood Park Board
Financial Statements and Key Performance Indicators for the year ended 30 June 2010**

Audit Opinion

In my opinion,

- (i) the financial statements are based on proper accounts and present fairly the financial position of The Burswood Park Board at 30 June 2010 and its financial performance and cash flows for the year ended on that date. They are in accordance with Australian Accounting Standards and the Treasurer's Instructions;
- (ii) the controls exercised by the Board provide reasonable assurance that the receipt, expenditure and investment of money, the acquisition and disposal of property, and the incurring of liabilities have been in accordance with legislative provisions; and
- (iii) the key performance indicators of the Board are relevant and appropriate to help users assess the Board's performance and fairly represent the indicated performance for the year ended 30 June 2010.



COLIN MURPHY
AUDITOR GENERAL
6 September 2010

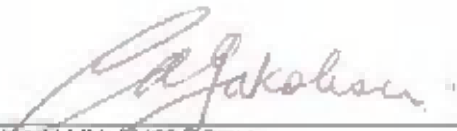
BURSWOOD PARK BOARD

Certification of Performance Indicators
for the year ended 30 June 2010

We hereby certify that the performance indicators are based on proper records, are relevant and appropriate for assisting users to assess the performance of Burswood Park Board and fairly represent the performance of the Burswood Park Board for the financial year ended 30 June 2010.



BARRY A SARGEANT
PRESIDENT OF THE BOARD
6 AUGUST 2010



CAROLYN JAKOBSEN
MEMBER OF THE BOARD
6 AUGUST 2010

BURSWOOD PARK BOARD

PERFORMANCE INDICATORS

FOR THE YEAR ENDED 30 JUNE 2010

In accordance with the *Financial Management Act 2006*, statutory authorities are required to provide in their annual reports information which will enable users to assess performance in achieving outcomes.

The Board has developed key performance indicators to enable the Board and interested parties to assess and monitor the achievement of stated outcomes. Performance indicators are required to be relevant and appropriate, having regard to their purpose and fairly represent the indicated performance.

AN OVERVIEW OF THE BURSWOOD PARK

In 1986 the Burswood Park Board was established as a statutory authority in accordance with clause 6(1)(c) of the Agreement scheduled to the *Casino (Burswood Island) Agreement Act 1985* with a brief to develop, maintain and manage the parklands and golf course, and to promote its use to Western Australians and visitors to the State as an attractive and accessible venue for active and passive recreation.

Burswood Park is comprised of the 110 hectares of public reserve that surround the five major buildings in the Burswood Entertainment Complex. The parklands include an 18-hole public golf course on 60 hectares with nine lakes, parks, gardens and car-parking areas on 43 hectares and the State Tennis Centre on seven hectares.

THE PRINCIPAL AIM OF THE BOARD

The principal aim of the Board is to develop Burswood Park into the premier park of its type in Australia and to maximise visitor usage, enjoyment and satisfaction.

The Board will ensure that the park is developed within environmental guidelines that are compatible with, and complementary to, the original environment of the site. Furthermore, the Board will establish the park as an educational resource for the study of the history and environment of the Burswood site.

Burswood Park achieved a significant honour in June 1998 when it was inducted into the Western Australian Tourism Hall of Fame, in recognition of its performance in winning the Significant Regional Attractions category in the State Tourism Awards for three consecutive years.

The prestigious Parks and Leisure Australia "Organisation of the Year" award was won by Burswood Park Board in September 2003 and was given in recognition of its outstanding contribution to the development and standard of the Parks and Leisure Industry of Australia.

OUTCOMES

To achieve its objectives, the Board has developed two primary outcomes (i.e. outcomes that relate to the achievement of the Board's mission):

- To promote the park to Western Australians and visitors to the State as an attractive and accessible venue for active and passive recreation; and
- To provide maximum visitor enjoyment and satisfaction.

1. EFFECTIVENESS INDICATORS

Effectiveness Indicators should enable users of the Board's performance indicators to independently assess the extent to which the Board achieved its outcomes. The park and golf course can be measured by the percentage of users who rate the facilities, appearance etc as satisfactory for the purpose of their visit.

Outcome 1: To provide maximum visitor enjoyment and satisfaction

Key Performance Indicator – Public Satisfaction

The level of client satisfaction is measured by comments in the park visitor book, letters of appreciation, and visitor numbers to the park and patronage to the golf course. Details of the responses are as follows:

Parks and Gardens visitor comments

Comments from park visitors were recorded in the park visitor book and letters. All visitors were impressed with the high standard of maintenance throughout the park, in particular the planning regarding garden design and plant selection.

In 2009/2010, 86 tourists attended the heritage trail tour compared to 166 tourists in 2008/2009, and 235 tourists attended special group tours compared to 118 in 2008/2009. In addition, many visitors chose to undertake 'self guided' tours of the park away from the organised daily departures.

Several Tour Hosts were guests of Ladies Probus Clubs and other seniors' clubs, presenting to a total of 485 people about the history of Burswood Park and the Heritage Trail tours.

In 2009/2010, 100% of park visitors who had made entries in the visitor book were satisfied with the park facilities and maintenance (2008/2009 also 100%), and no negative comments were received.

Some examples of the comments recorded include:

"Wonderful park and informative guide", "Thank you for a great tour of the park", "Awesome tour really interesting", "Very beautiful", "Very interesting and informative. I learnt many new things", "Very peaceful park and asset for the city", "I love this park", "Beautiful park, wildlife, scenery", "Lovely parkland and lovely tour host", "very beautiful park and excellent tour guide", "Congratulations on the beautiful gardens you maintain grade 3/4 teachers/staff thank you for a most informative tour of Burswood Park", "Thank you and your staff who assisted with our Motor Neuron Disease Association charity walk event", "Thank you for assisting with the Walk to Cure 2009 Juvenile Diabetes Event", "Thanks for your kind support to the Cerebral Palsy Big Day Out", "Rotary Club of Mosman and the Princess Margaret Hospital Foundation express our thanks for assistance with the John Hughes Big Walk", "Movies by Burswood thank the Board for its support of the event during the past year", "Seniors Recreation Council of WA thank the Burswood Park Board for their continued support of the Seniors Have a Go Day at Burswood Park".

Outcome 2: To promote the park to Western Australians and visitors to the State as an attractive and accessible venue for active and passive recreation

Key Performance Indicator – Park Usage

In promoting the park, the Burswood Park Board seeks to increase usage of the park and golf course and to increase revenue.

Yearly golf player numbers and green fee revenue (GST exclusive) are as follows:

| | | | | |
|---------|---|--------|---|-------------|
| 1995/96 | - | 76,280 | - | \$ 861,000 |
| 1996/97 | - | 83,850 | - | \$1,003,000 |
| 1997/98 | - | 83,320 | - | \$1,128,800 |
| 1998/99 | - | 82,180 | < | \$1,314,700 |
| 1999/00 | - | 77,450 | ~ | \$1,323,600 |
| 2000/01 | - | 78,350 | - | \$1,317,400 |
| 2001/02 | - | 78,340 | - | \$1,345,700 |

| | | | | |
|---------|---|--------|---|-------------|
| 2002/03 | - | 77,780 | - | \$1,307,000 |
| 2003/04 | - | 75,250 | - | \$1,413,000 |
| 2004/05 | - | 69,110 | - | \$1,374,000 |
| 2005/06 | - | 73,700 | - | \$1,456,200 |
| 2006/07 | - | 74,700 | - | \$1,535,200 |
| 2007/08 | - | 71,500 | - | \$1,524,400 |
| 2008/09 | - | 73,750 | - | \$1,586,500 |
| 2009/10 | - | 76,583 | - | \$1,632,700 |

The target for 2009/2010 green fee revenue was \$1,680,000.

2. EFFICIENCY INDICATORS

Efficiency indicators should enable readers of the Annual Report to understand the resources applied to produce the outputs which directly relate to the desired outcome.

Key Performance Indicators

The efficiency of the Board's maintenance and enhancement program can be measured by the average total cost of maintenance per hectare of park and golf course, and by average total hours worked per hectare of park and golf course.

| | Hours worked per hectare | | | Maintenance cost per hectare | | |
|-------------|--------------------------|-----------------|-------------------|------------------------------|-----------------------|-------------------------|
| | Actual 2009/10 | Est. 2009/10 | Actual 2008/09 | Actual 2009/10 \$ | Est. 2009/10 \$ | Actual 2008/09 \$ |
| Golf Course | 443 | 429 | 437 | 45,123 | 42,917 | 41,028 |
| Park | 600 | 559 | 610 | 49,818 | 48,246 | 45,008 |

Maintenance and enhancement costs per hectare do not include depreciation costs or green fees commission.

BURSWOOD PARK BOARDProjected Income Statement
for the year ending 30 June 2011

| | Estimates 2010/2011 | Estimates 2009/2010 |
|--|------------------------|------------------------|
| Revenue | \$ | \$ |
| Revenues from ordinary activities | | |
| Trustee payments | 7,400,000 | 7,300,000 |
| Interest | 600,000 | 600,000 |
| Other revenues from ordinary activities | 2,514,000 | 2,370,000 |
| Total revenues from ordinary activities | <u>10,514,000</u> | <u>10,270,000</u> |
| Expenses from ordinary activities | | |
| Employee expenses | 633,000 | 467,000 |
| Supplies and services | 121,000 | 125,000 |
| Depreciation | 395,000 | 385,000 |
| Administrative expenditure | 56,000 | 56,000 |
| Ground maintenance | 3,588,000 | 2,976,000 |
| Ground course lake reconstruction | - | 1,940,000 |
| Lake A Ground Infill | 1,600,000 | - |
| Other expenses from ordinary activities | 1,688,000 | 2,015,000 |
| Swan River Enhancement | 3,000,000 | 3,000,000 |
| Total expenses from ordinary activities | <u>11,081,000</u> | <u>10,964,000</u> |
| NET PROFIT/(LOSS) | <u>(567,000)</u> | <u>(694,000)</u> |
| TOTAL CHANGES IN EQUITY OTHER THAN THOSE RESULTING FROM TRANSACTIONS WITH WA STATE GOVERNMENT AS OWNERS | <u>(567,000)</u> | <u>(694,000)</u> |

BURSWOOD PARK BOARDProjected Balance Sheet
of 30 June 2011

| | Projected 2010/2011 \$ | Projected 2009/2010 \$ |
|---|------------------------------|------------------------------|
| Current Assets | | |
| Cash assets | 9,021,000 | 10,937,000 |
| Receivables | 600,000 | 417,056 |
| Other current assets | 8,000 | 60,000 |
| Total Current Assets | <u>9,629,000</u> | <u>11,414,056</u> |
| Non-Current Assets | | |
| Property, plant, equipment and vehicles | 21,014,000 | 17,368,434 |
| Total Non-Current Assets | <u>21,014,000</u> | <u>17,368,434</u> |
| TOTAL ASSETS | <u>30,643,000</u> | <u>28,782,490</u> |
| Current Liabilities | | |
| Payables | 400,000 | 460,000 |
| Provisions | 100,000 | 140,000 |
| Other liabilities | 30,000 | 75,000 |
| Total Current Liabilities | <u>530,000</u> | <u>675,000</u> |
| Non-Current Liabilities | | |
| Provisions | 180,000 | 160,000 |
| Total Non-Current Liabilities | <u>180,000</u> | <u>160,000</u> |
| TOTAL LIABILITIES | <u>710,000</u> | <u>835,000</u> |
| NET ASSETS | <u>29,933,000</u> | <u>27,947,490</u> |
| EQUITY | | |
| Accumulated surplus | 29,933,000 | 27,947,490 |
| TOTAL EQUITY | <u>29,933,000</u> | <u>27,947,490</u> |

